

TERRITORY GOVERNANCE SOCIETY NETWORKS
 NETWORKS SUSTAINABILITY PARTICIPATION
 COLLABORATION SOCIAL INNOVATION
 MUTUAL LEARNING RESEARCH TRAINING
 COMMUNICATION COMMON AGRO- ECOLOGY
 EXTENSIVE LIVESTOCK FARMING
 GEODIVERSITY GENDER MEDIATION FOOD
 SYSTEMS ALLIANCES PASTORALISM BRIDGES
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TRANSPARENCY REPORT ACTIVITIES AND FINANCING 2023

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 LIVESTOCK FARMING GEODIVERSITY
 MEDIATION

fundación entretantos 

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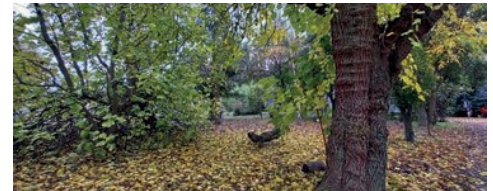
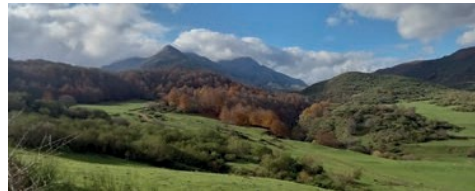
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1 | ABOUT THE ENTRETANTOS FOUNDATION

The Entretantos Foundation is a non-governmental, non-profit, statewide organisation dedicated to promoting knowledge, research, participation, mutual learning, collective construction and networking.

Although the preparations for this birth took almost a year, with a considerable period of reflection beforehand, the Foundation was formally constituted on 15 May 2012 and **has been registered in the Registry of Foundations of the Ministry of Agriculture, Food and Environment since 15 October 2012**, in accordance with the provisions of Law 50/2002, of 26 December, on Foundations, and in the Regulations on Foundations of State Competence, approved by Royal Decree 1337/2005, of 11 November. Thus, in 2024 the Foundation will have been in existence for 12 years. As a Foundation of State Competence, we are subject to all the regulations detailed in **this link**.

Here you can access the **latest registered update of the Foundation's statutes**. At this moment we are carrying out the last step to transfer a **new version** to the Registry of Foundations of the Ministry of Justice. This text has already been approved by the Foundation's Board of Trustees, validated by the **Protectorate of Foundations on 5 June 2023** and **signed before a notary** on 11 October 2023.



FINES

These are the aims of the Foundation, as detailed in its statutes:

- Strengthen democratic values by promoting social participation as a tool for the definition of policies, plans and programmes in socio-environmental and sustainable development matters.

- Design, dynamise and lead participatory processes of territorial and strategic planning, management and governance aimed at the sustainable development of territories.
- To promote a model for dealing with social and environmental conflicts based on the participation of citizens and the different agents involved.
- Promote innovative models of management and conservation of the territory and natural resources.
- Participate in the planning and management of rural and urban territories, protected natural areas, Biosphere Reserves and Geoparks, developing instruments and mechanisms that enable the incorporation and participation of citizens.
- Advocate for equity and social justice through development cooperation, global citizenship education and other collaborative and participatory tools, facilitating the inclusion of disadvantaged groups and those at risk of exclusion in the processes.
- Respond to the specific problems of the rural world by means of participatory social intervention tools.
- Generate, dynamise and lead work networks, establish bridges between active agents and promote collaborative actions in the different areas where the Foundation's action is focused.
- Promote and develop initiatives for environmental education and reconnection with nature that contribute to a better relationship between people and communities and their local and global environment.
- To promote and actively participate in the development of training and capacity building initiatives whose objectives are consistent with the aims of the Foundation.



- Promote sustainable food systems and the adoption of sustainable and participatory production models in the field of agriculture, livestock, forests, water, natural resources, sustainable development and ecological transition.
- Include gender equality as a transversal axis in all the Foundation's lines of action, as well as equity from an intersectional perspective that articulates various axes of discrimination such as, in addition to gender, race, geographic origin, age, social class and others.
- Research, development, innovation, generation, construction and transfer of knowledge, education and training and social participation in the different areas where the Foundation's action is focused.
- Dissemination, promotion and research on the planetary health approach and in particular on human health, environmental health and socio-ecological sustainability approaches.



MISSION

The Entretantos Foundation aims to actively promote and foster the full incorporation of social participation, collaborative strategies and networking in socio-economic activities and public policies related to land, sustainability and environmental management:

- Bringing together organisations, groups and professionals working in the field of intervention and social innovation, education and participation, in order to explore together new useful strategies for the development of initiatives and projects.
- Researching and proposing ways of collaboration that facilitate and strengthen the cooperation of the different sectors involved in each of the areas of work in which we operate.

- Favouring channels of contact and cooperation between entities and people who work or have an interest in each of the areas of intervention of the foundation: agroecology, extensive livestock farming and pastoralism, common, participation, geo and biodiversity.
- Promoting training and capacity building in participation, education, innovation and social intervention.
- Working with the administrations, the social fabric and/or economic agents in the development of new initiatives for social participation and intervention, the consolidation of existing ones and the improvement of the resources made available for these processes.



VISION

The Entretantos Foundation aims to become a benchmark organisation in terms of participation, education and collective construction in the field of the relationship with the territory and the people who inhabit it:

- Playing an important role in the transition towards more sustainable food systems and promoting research, the development of city-region strategies and networking projects in this field.
- Actively contributing to the defence and support of extensive livestock farming and pastoralism, as indispensable tools for the maintenance of the rural environment, traditional knowledge and the landscape and the conservation of bio-diversity linked to systems of high natural value.
- Working to deepen and improve the role that the commons and commons play as key formulas for improving the management of the collective in all its areas.

- Improving the working strategies and methodologies necessary to achieve more effective citizen participation in public policies and in the collective construction of new projects and visions.
- Deepening the development of new initiatives and best practices in the field of biodiversity and land conservation and environmental management.
- Promoting new projects and approaches in the fields of social innovation, research-action, participation, education and communication applied to the areas of work and objectives of the foundation.



THE KEY AXES OF OUR WORK

Here we detail some of the key cross-cutting lines and axes that are the backbone of the project.

under the Foundation:

PARTICIPATION

The Foundation's action is aimed at building a favourable scenario for social participation, developing extensive research-action work that seeks to establish solidly based theoretical and practical foundations, deepen knowledge of tools, generate, dynamise, produce, evaluate these processes and disseminate and transfer the results.

SUSTAINABILITY

Our work pursues the sustainable use of natural resources, the conservation of biodiversity and the defence of the environment from a profoundly social perspective. In our practice we work on relevant issues such as food systems and the policies linked to them, the role of food activities, and the role of the environment.

The main objectives of the project are to promote traditional economic activities - such as extensive livestock farming - in the conservation of biodiversity and landscape, the sustainability and recovery of traditional commons and commons, the improvement of territorial governance, the preservation of bio- and geodiversity and, of course, and in a transversal way, the mitigation and adaptation to climate change and the ecosocial response to global crises.

PARTNERSHIP AND SOCIAL INNOVATION

In a complementary manner, the Foundation promotes formulas for collaboration between the agents involved in the management of the territory (be they institutions, universities, technicians, owners, managers, professionals or citizens) and the resources they bring into play; it designs and applies new ways of sharing knowledge and research; it promotes and activates mechanisms for social innovation and facilitates training and educational programmes on key issues for sustainability.



ACTION-RESEARCH

Our work allows us to establish deep and numerous links with institutions, research centres, professionals, companies and organisations working in the areas described, exploring together new possibilities and favouring the implementation of innovation and applied research processes that have obtained significant results in terms of sustainability, governance, equity and nature conservation.

CO-PRODUCTION OF KNOWLEDGE AND ACTION

One of the main hallmarks of the Foundation's identity is the design, development and the facilitation of participatory processes and multi-agent networks, based on the

in the debate and exchange of knowledge, reflection and experience. We create and facilitate spaces for the collective co-production of knowledge, action, change and social and political advocacy, transformative spaces for the people who share them and capable of generating change, also on a larger scale.



MUTUAL LEARNING AND ECO-SOCIAL EDUCATION

We work to extend the approaches of environmental education - understood as eco-social education - to all areas of shared life. For us, education is an essential instrument for the necessary transitions, and we work every day to ensure that social instruments - information, communication, education, participation, networking, collective construction, research-action,... - acquire the weight and attention they deserve in the change we must tackle as a society.

BUILDING BRIDGES AND MEDIATION CHANNELS

We work to create and strengthen bridges between the urban and rural worlds, to interweave academic and community knowledge, to bring consumption and production closer together, and to bring public policies closer to the demands and needs of civil society.

We also seek to address the conflicts that inevitably arise in our fields of action and to contribute to solving problems through listening, dialogue and mediation.



2 | TEAM

The Foundation currently has a board of trustees made up of 7 people with a strong track record and experience in the different thematic, organisational and working areas of the Foundation. In addition, we are 16 people in the organisation's assembly, which we call the raquis - the body where key agreements are deliberated and adopted, which are then submitted to the board of trustees.



In total, there are currently 25 of us in the Foundation's permanent team, in addition to a few collaborators who work with us on a more ad hoc basis.

You can consult our personal profiles and find out more about us at [this link](#), where you can also access the personal email addresses of each of us.

Not all of us on the team have the same type of employment or professional relationship with the Foundation. In our large team there are people hired by the Foundation -14 at present-, links established with cooperatives or small companies -through the provision of services or technical assistance- and also freelance professionals, who dedicate part of their work and efforts to the Foundation's projects.

Thus, the people who form part of Entretantos are very varied, as is the way they relate to the Foundation. Some of us work full time, others part time - with varying intensity - and others on a more ad hoc basis, linked to specific projects.

Although the Foundation has its official headquarters in Valladolid, the Entretantos team does not live in the same place or physically work in the same space.

In fact, we are spread across a wide range of locations, inside and outside the EU. Peninsula, many of them located in rural areas.





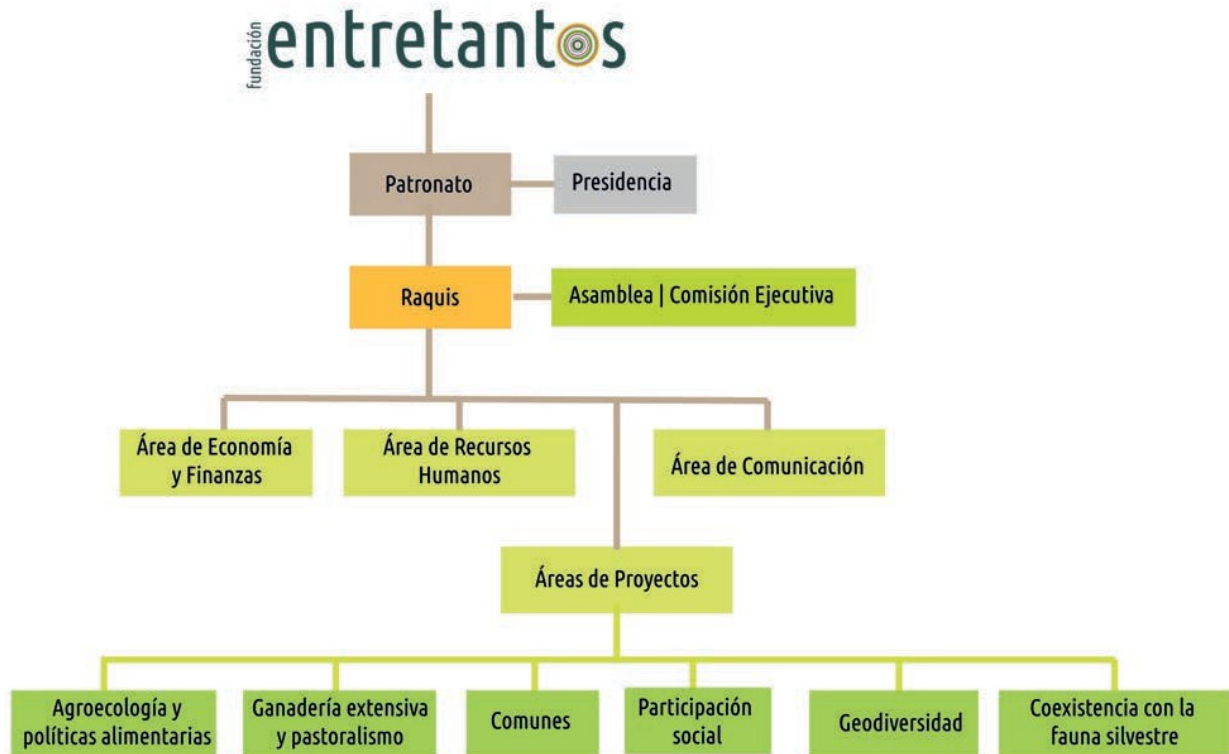
Thus, the different online tools (slack, e-mail, zoom, drive, whatsapp, telegram, etc.) are an essential part of our work, which are reinforced by face-to-face meetings of the different teams that develop each project, meetings of the whole team (of a more executive or technical nature) and at least one annual face-to-face assembly in which all the members of the team meet to share, reflect, debate and organise the Foundation's work, initiatives, strategy and projects.



ORGANISATION CHART AND INTERNAL ORGANISATION

The Foundation is a complex organisation, so internal coordination tools are essential for the design and development of our lines of work.

At the beginning of 2024 we have reconfigured the coordination, creating three new cross-cutting areas (economy and finance, human resources and communication), which serve the function of addressing the different key issues in the necessary depth so that they can then be resolved in a better informed way in the joint working sessions.



3 | THE WORK PROGRAMME

The work programme of entretantos is articulated around various transversal axes, although the common thread that unites them all is the promotion of participation, reflection and collective creation and collaboration, mutual learning and the co-production of knowledge and action to advance towards the ecological transition in all its areas.



Among the lines of work open, we highlight the following:

AGROECOLOGY AND FOOD POLICIES

The Entretantos Foundation aims to play a relevant role in the transition towards more sustainable and healthy food systems, promoting research, the development of territorial initiatives and strategies, the development of innovative tools based on needs detected together with the most advanced actors at the national level, and the generation of networking projects in this area. The Foundation is deeply involved in transforming our food systems towards more participatory, agro-ecologically based models, and in defending the right of everyone to a more sustainable and healthy diet.

Thus, we work to promote alternative practices of production, transformation and distribution with an agro-ecological approach, including the necessary technical, social, political and economic mechanisms to extend these practices and further improve them. We are committed to the production, distribution and consumption of local, healthy, wholesome, ecological and seasonal food from a territorialised approach. And we try to bring this to public policies, working with very diverse allies (state, regional and local administrations).





The aim is to create and strengthen cross-cutting policies that consider food as a priority and a backbone of coherence.

Throughout 2023 we have developed, among other projects, the Technical Secretariat of the **Network of Municipalities for Agroecology** -including projects such as the **BCN Challenge**, **RURBACT**, **Liveseeding**, **AESOPforFood-**, the implementation process of the **Food Strategy in Valladolid** and several projects of territorialisation of the agri-food system in rural territories (Merindad Sangüesa-Pyrenees and Pre-Pyrenees in Navarre, Montaña Palentina, Montaña Palentina, La Vera in Extremadura, Segovia, Burgos, etc.). In many of these projects, we are working intensively on accompanying processes to incorporate healthy and sustainable food criteria in public food procurement, including the programme to accompany municipalities that we started as a pilot project in the province of Palencia in 2023, which we intend to extend to other provinces.

In addition, we have continued to promote the **GIASAT** project [Gestión Integral Agroecológica de los Sistemas Alimentarios Territorializados], within the consortium that we have created with a group of allied entities. On the other hand, work is being done to include advice on short marketing channels (CCC) in the AKIS (**EU4Advice** project).



We have also continued to develop innovative projects such as **Píldora Verde**, on experimental communication to develop symbolic contexts favourable to transitions towards sustainability in the agricultural sector. And a work process has been initiated with some local action groups in Castilla y León to start incorporating the food system perspective in their territorial development strategies.

With all the experience acquired by the Foundation in the implementation of local and county food system transition processes, progress has been made in 2023 in the following areas



the systematisation of these processes, which can help other entities to implement them in more territories.

EXTENSIVE LIVESTOCK FARMING AND PASTORALISM



The Entretantos Foundation carries out an important activity of support, defence and dynamisation of extensive livestock farming and pastoralism in Spain.

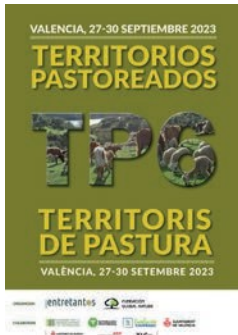
Entretantos acts as the technical and communications secretariat of the **Platform for Extensive Livestock Farming and Pastoralism (PGEP)**, a benchmark organisation in support of an activity whose strengths and differentiating elements in terms of social, economic and employment aspects, as well as the conservation of the landscape and biodiversity, have been repeatedly demonstrated and highlighted by the national and international scientific community.

Among the members of this Platform, the balance between the three sectors most involved in the development and support of extensive livestock farming stands out: universities and research groups, administrations and technicians and activist and support organisations, while always respecting the leading role of the livestock farmers themselves.

The Platform maintains a specialised web magazine, a mailing list in which more than 500 people and entities participate, a prominent presence in social networks and an active exchange of information, collaborating in the development of events and periodic conferences.

In the same line of action, we promoted the creation and work of **Ganaderas en Red (GeR)**, a very active group of mutual support and public defence of the work of this collective, made up of almost 200 women from all over Spain, all of them extensive livestock breeders and herders.





This project unites the interests of all of them, promotes the relevant role of women in the rural environment, develops lines of work that promote empowerment and training in access to decision-making spaces, while shaping an improvement in the commercialisation of the common products that each and every one of them have: a quality product that lives in the countryside and in the mountains, caring for our ecosystems and helping to maintain a living rural world.

The Entretantos Foundation is a very active organisation in research and participatory action in this field. Every year it organises and coordinates, together with the PGEP and, in this case, together with the Global Nature Foundation, the 'Pastoral Territories' conference, a benchmark meeting that held its sixth edition in Valencia in 2023 after having visited Madrid, Zaragoza, Plasencia, Girona and Navarra in previous editions.

We also promote and participate in committees, partnerships, projects (such as the differentiation of extensive livestock farming) and working groups (such as the PorOtraPac coalition), prepare technical and strategic documents and contribute to articles, scientific publications, books and technical guides aimed at promoting extensive livestock farming and pastoralism at national, European and international level. Among the projects in which we are involved are Pastoral Nature and Photovoltaic Pastoralism, financed by the Biodiversity Foundation or the GalliExtrem Gallina Extremeña Azul Operational Group.

At the international level, Entretantos is part of the International Group and the European Regional Group supporting and preparing the Declaration of 2026 as the International Year of Pastures and Rangelands. We also participate in events, conferences and seminars and maintain a strong network of contact and collaboration with other pastoralist organisations and nodes around the world.



COEXISTENCE OF THE WOLF WITH RURAL POPULATIONS

As a result of our work in the territory and after observing that the existing social conflict in relation to the wolf and extensive livestock farming was increasing, in 2016 a specific area of work was opened in the Foundation to address this socio-environmental problem. We have been experimenting with social mediation techniques to address a socio-environmental conflict that goes beyond the wolf, which is visible in the diversity of views and models that exist in the way of understanding the rural environment and territorially-based livestock farming.

The problem has been made explicit in a large-scale social conflict with confrontations based on mistrust and ignorance of the "other", fuelled to a large extent by the most polarised and exclusionary discourses. We believe that through mediation initiatives, and with the support of social research processes, we can generate spaces of trust and respect between opposing actors and facilitate empathy that will help to resolve this social conflict and generate working models for other areas of environmental conflict. As a result of this work, there is the Campo Grande Group, a group formed by representatives of the different positions and social agents relevant to the wolf conflict.

This group has evolved, becoming the **Campo Grande Observatory** in 2020 as a space for reflection between all the sectors, representatives and experts who are members of the GCG in order to propose actions that integrate and analyse all these views on the news, events, new regulations or plans, etc. that fuel the conflict, and to propose alternatives based on dialogue and consensus both territorially and globally. In 2023, this group has been growing and consolidating.

In 2023 the Observatory held the III Conference on "Social Participation and Dialogue for the Coexistence between the wolf and extensive livestock farming" in Potes, Cantabria, giving

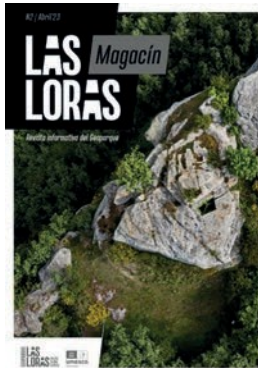


The second conference was held in 2022 in Valvanera (La Rioja) and the first in Sanabria (Zamora). The second conference was held in 2022 in Valvanera (La Rioja) and the first in Sanabria (Zamora).



GEODIVERSITY

GEOPARQUE
LAS LORAS
UNESCO
GLOBAL
GEOPARK



In 2015, the Entretantos Foundation established an agreement with ARGEOL (Association for the Geological Reserve of Las Loras) for the development of research, conservation, protection, improvement and enhancement of the natural heritage of the **UNESCO World Geopark Las Loras** from two different but related areas. On the one hand, research *per se*, to obtain scientific knowledge of the different places of interest. On the other hand, involving all the actors and sectors of the territory.

The declaration in May 2017 of the Loras UNESCO Global Geopark can be considered a direct result of ARGEOL's work with the local population and the different administrations and agents of the territory, and also of this collaboration.

In this sense, it is worth recalling the background of the Geopark and the project as well as its justification and the different steps that have been taken in a process whose success has undoubtedly been based on being a clear example of bottom-up methodology, involving the local population from the beginning.

Through the different participatory processes undertaken in the Geopark, and the monitoring of their evolution, a change has been observed in the local population regarding the knowledge and care of their heritage. Different initiatives

The following projects have been developed over the last few years: geo-volunteering, educational projects, creation and consolidation of participation committees with the local population and administrations, research into vulnerable sites, carrying capacity studies, agro-ecological projects, projects related to art and science, etc. And all of these have been developed with the collaboration and/or participation of the local population, who are beginning to take care of these places, to think of tools to enhance their value, protect and conserve them.

In addition, since 2018, with the launch of the scientific committee, work has been carried out on ways to strengthen and consolidate research, especially geological research. All of this favours knowledge and facilitates the management of the area with a collaborative approach and with objectives shared by the administrations and the people who live in these territories.



GOVERNANCE OF THE COMMONS AND THE COMMONS

In Spain, the governance of protected areas by local communities, one of the four governance models connected to environmental conservation established by the International Union for Conservation of Nature (IUCN), is not unknown to us. We have hundreds and hundreds of communal forests, neighbourhood forests, common lands, irrigation ditches, irrigation communities, fishing guilds and other traditional governance organisations that manage thousands of hectares of High Nature Value Areas (HNPA) and natural resources of great value for the conservation of biodiversity. This is why Entretantos has long been involved in researching and working on commons and commons.

In the search for and research of successful governance models in terms of cooperation and participation, we have been working in this area in two ways: in re-

We have also been working on the current state of the commons, addressing their functioning, structure, conservation and uses and promoting networks, reflections and spaces for their conservation and strengthening, and on the other hand in relation to governance, taking gender as the axis of research. Since 2019, we have been working with the groups of women comunards and women linked to the communes (research, technical work in communes, women mayors...) both in the facilitation and functioning of the groups themselves and in the design and preparation of informative materials in relation to the communes, their validity, existence and potential at present. From the 2nd State Meeting of Comuneras, held in 2022 in Teruel, progress was made in the creation of a single common working group, both of comuneras and of women linked to these systems.

During 2023, work has been done to strengthen the network of women comunards, through online meetings and the generation of a communication campaign (articles in the media, audiovisual pills and RRSS) around the Day of the Comunards (23 April), in order to focus on the fact that women comunards also exist and that their contributions to the conservation and improvement of these systems are fundamental. The III State Meeting of Comuneras was also held in Llanes, with the support of the town council, where there was an opportunity to learn about inspiring experiences, to expand the network with the addition of more women, and to deepen its organisation. A working group has been created to look for resources, focussing on applying for European funds. One of its activities has been the celebration of a training and work seminar with European social potentials in Alicante.

With regard to the contribution to the functioning and activity of Iniciativas Comunales, in 2023 we actively participated in the working group for the improvement and systematisation of the organisation's governance, from where we organised and collaborated in the development of the annual seminar, 'Potentialities of the community'.



The project 'The community in the face of the ecosystem crisis(es), II: communal and food model, intergenerational relations and preservation of communal culture', both in the design and in the dissemination and dissemination, including the facilitation of the sessions, and the necessary coordination with CENEAM as co-financing body for the event.



SOCIAL PARTICIPATION AND PARTICIPATORY METHODOLOGIES

Social participation is one of the foundation's fundamental areas of work, as it is a common denominator in all the areas and projects that are developed. This area of work is articulated around another of the flagships of the Entretantos Foundation: the Escuelaboratorio. This is a space for collective research and reflection on key issues and shared concerns around a monographic theme that varies from year to year, but always maintaining a critical and constructive approach based on participation and its methodologies.

This space, which has the collaboration of the programme of permanent seminars of the CENEAM (National Centre for Environmental Education of the Ministry for Ecological Transition and the Demographic Challenge) is held each year in a different territory and is designed and developed as a team with different entities depending on the theme and the place where it is held each time. In 2023 it was held in Leciñena (Zaragoza), the first weekend in June.

In addition, from the area, we have been part of a team that collaborates in several of the actions promoted by the Ministry for Ecological Transition and the Demographic Challenge and the Ministry of Education around the PAEAS (Environmental Education Action Plan for Sustainability). In 2021 we participated in the final drafting of the Plan document, in 2022 we formed part of the design team, organisation and implementation of the Plan.

and facilitation of the IV Conference on Environmental Education, promoted by MITERD and the Ministry of Education, and we have coordinated and taught -in 2022 and 2023- two of the environmental education courses organised by the CENEAM within the framework of the Environmental Education Action Plan for Sustainability (PAEAS). Since June 2023 we have been carrying out two studies that seek to contribute to a new and necessary boost and updating of environmental education in line with the challenge of the ecosocial transition of our society, one of them focused on a comparison between the PAEAS and the regional environmental education strategies and the other on promoting the mainstreaming of EAS in public administrations.

For some time now, we have also been coinciding and getting involved with different entities dedicated to research and continuous revision of social participation. A few years ago we were part of the Forum for Participatory Methodologies and now we are part of the Network for Innovation in Participatory Processes (RIIEP), which organises an annual meeting dedicated to analysing and proposing methodological innovations and improvements in current processes of citizen and social participation. In 2023, the meeting was held in Valencia under the title "Towards a participatory democracy: evaluating, communicating, legislating".

From this perspective of active participation for the resolution of environmental problems, and following the serious forest fires of 2022, the Foundation has set up the Forum for Reflection for the Integral Prevention of Forest Fires, which brings together more than 50 people related to the prevention, extinction and investigation of forest fires, but also to environmental education, communication, participatory management, extensive livestock farming, forestry, etc. The aim is to generate a stable space for collective reflection in which to integrate all the voices that have something to contribute to fire prevention from an integral perspective.



4 | ECONOMIC AND FINANCIAL SITUATION OF THE FOUNDATION

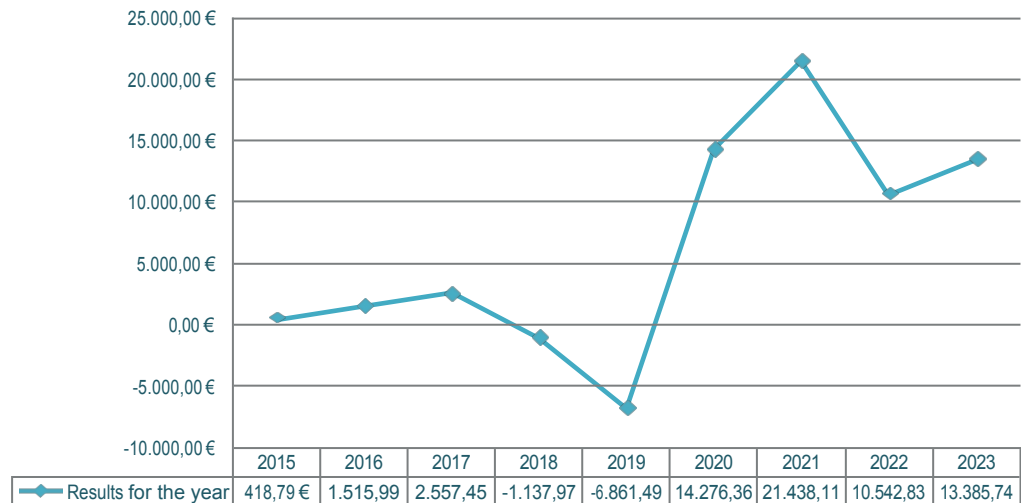
This section provides information about the economic and financial situation of the Foundation and some of the criteria - and also problems - that characterise it.

For further information, please contact us directly at entretantos@entretantos.org.

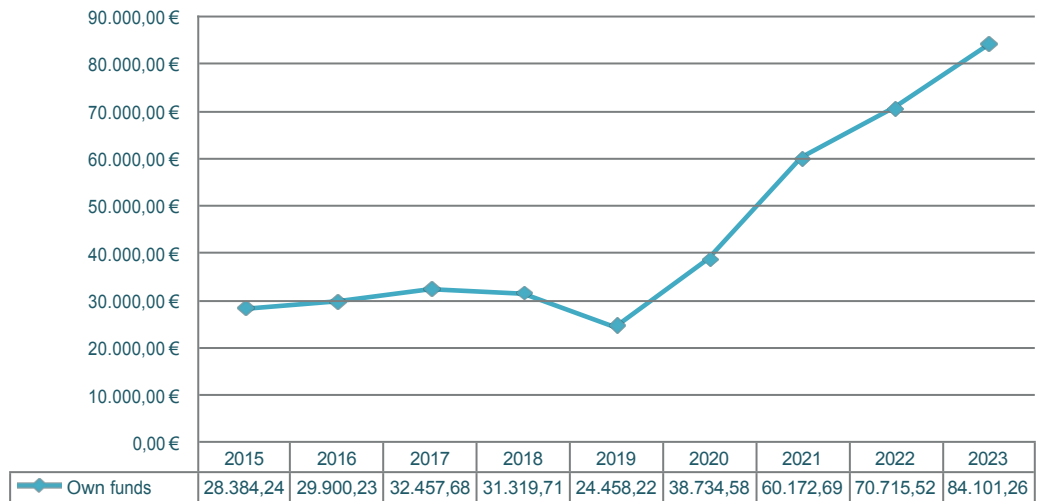
ANNUAL ACCOUNTS

The regulations in this respect for foundations are strict. The accounts are subject to the control of the Protectorate of Foundations, which reports to the Ministry of Education, Culture and Sports, and are filed annually with the Registry of Foundations of the Ministry of Justice. The following hyperlinks provide access to the annual accounts for [2016](#), [2017](#), [2018](#), [2019](#), [2020](#), [2021](#) and [2022](#). And the accounts, still provisional, for [2023](#).

Results of the exercise



Own funds



Note: Data for 2023 in both graphs are still provisional.

The graphs show how the results for the year have evolved in recent years, as well as the Foundation's own funds. From 2020 onwards, we became aware that the Foundation was having a problem with its own funds and needed to improve in this regard, which is why we are working to improve this figure as far as possible, which already improved significantly in 2020 and has done so again in 2021, 2022 and 2023.

All the positive results of the Foundation's activities go directly into increasing its own funds, so that it can be better prepared for possible financial problems in future years.



AUDITS

The Foundation has submitted the grants received from the Ministry for Ecological Transition and the Demographic Challenge in [2019](#), [2020](#), [2021](#) and [2022](#) to an external audit. We have also approved and **appointed an auditor before a notary public** for the annual accounts for the last three years.

BUDGETS

In addition, each year the Foundations are obliged to draw up and register our Action Plan for the following year, which includes a description of the lines of work and activities to be carried out and the foreseen budget.

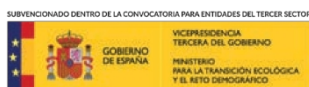
The following links provide access to our Action Plans and budgets for [2019](#), [2020](#), [2021](#), [2022](#), [2023](#) and [2024](#).

FINANCING OF PROJECTS

Entretantos is a non-profit organisation, in which all the work carried out and all the resources available are aimed at achieving the aims set out above. A large part of the funds managed by the organisation come from open calls for grants and subsidies, which can be applied for by any organisation that meets the specific requirements of each initiative.

These calls include, for example, the MITERD call for **environmental third sector organisations**, the one aimed at carrying out **activities related to the promotion and implementation of the 2030 Agenda for Sustainable Development in Spain**, some European programmes such as **Horizon 2020** or **LIFE** and others at European and national level. **In this link** you can consult the list of grants received from the different public administrations in recent years.

It also receives funding from the **Daniel & Nina Carasso Foundation** to co-finance some of the projects related to the development of food policies and support for more sustainable and healthy food, and from other entities such as the **European Climate Foundation**.



In addition to these projects, the Foundation carries out some technical assistance work for town councils, administrations, organisations or private entities, for which it charges for its services. [This link](#) provides a list of the contracts it has entered into with the different public administrations in recent years.

Occasionally we sign collaboration agreements with public universities, but only on one occasion has this led to financial income for the Foundation, as can be seen in this [list of agreements signed with public administrations](#).

All this income and sources of funding, however, do not generate economic benefits and the surpluses obtained, if any, are used to support the aims of the Foundation and to resolve the funding difficulties we are experiencing. The same happens with the private contributions we receive or with the collaboration agreements with other entities that pursue the same aims as ours.



PERSONNEL POLICY AND PAY EQUITY

As a non-profit organisation, although the people who make up the team, logically, receive income for their work, the Foundation does not distribute economic benefits.

The Entretantos Foundation, however, has a professional basis. The work it carries out requires preparation, skills and dedication, and it is the Foundation's aspiration that this work be remunerated fairly and equitably.

Thus, the Foundation's policy is to pay both for the professional work of its initiatives and projects and for the work and services involved in their management and administration. And of the projects that receive funding, the remuneration of professional activity is one of the most important items and a priority.

The criteria used to establish this remuneration are clear: work is remunerated equally (equal pay for equal work), based on a wage cost which for a 35-hour working day was on average €32,077.21 gross in January 2024.

If we take into account equivalent working days - in number of hours - the difference in salary between the person who earns the most and the person who earns the least - for the 13 people hired under the general system - is 3,584.40 euros gross per year, attributable mostly to the difference in seniority, since the agreement governing the Foundation's contracts includes a three-year bonus for seniority and new recruits receive a salary 11% lower than that of people with more experience, experience and responsibilities.

Although the Foundation is committed to the progressive contracting of its team as employees under the general Social Security regime, there are members of the team who work for the Foundation as self-employed and/or provide services from their small companies, as some members of the team combine their work in the Foundation with other types of activity (consultancy and/or technical work for other entities, academic training at the University, management of rural tourism equipment, etc.).

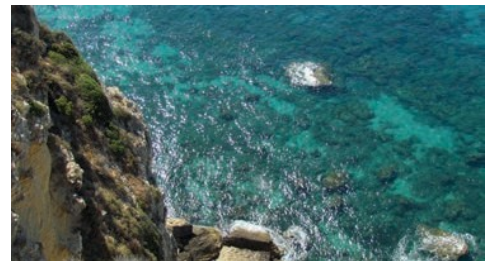


SALARIES OF THE BOARD OF TRUSTEES, SENIOR MANAGEMENT AND MANAGEMENT OFFICIALS

The seven members of the Foundation's Board of Trustees [four women and three men] do not receive any fees or salaries for the performance of their duties and functions as trustees, except for the payment of travel and accommodation expenses if they have to attend a face-to-face meeting or procedure.

One of the trustees, however, is employed by the Foundation as a project technician and also takes on coordinating functions in the area of human resources. We have the permission of the Protectorate of Foundations for this exception. Her salary is the same as that of the other technical staff hired with the same seniority.

In addition, two other people have coordination functions in the Foundation: one of them in the area of communication, which is shared with project design and management. Their salary is the same as that of the other technical staff with the same seniority. The other one assumes coordination functions in the area of economics and finance, which in this case are contracted as external technical assistance, through a minor contract that in 2023 involved an amount of 14,820 euros + VAT, as he is self-employed.



REPRODUCTIVE WORK, RECONCILIATION AND MUTUAL CARE

At the Foundation we are committed to paid work, which does not mean that there is no voluntary work, reproductive work and care work. The Foundation has been built to a large extent with the disinterested contribution of time and knowledge by many people -which was the majority in our first years of operation- and a large part of the drive and collective effort comes from this type of generous and disinterested contribution.

We are committed to work-life balance, co-responsibility and the equal distribution of the different tasks and we are working to improve our policy and strategies for mutual care and attention to the personal situations of each member of the team.

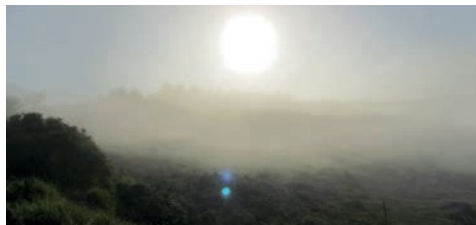
For example, working hours are very flexible and can be adapted to the needs of each member of the Foundation's team.

Although it is not always easy to be consistent in such a large team and in an often complicated life and work context, we have written down our commitment to mutual care in [this document](#).



ETHICAL FINANCE

The Entretantos Foundation manages its accounts and, if necessary, its financing needs in organisations within the framework of what is known as ethical banking, in particular with [Triodos](#) and [Coop57](#), of which we are a [partner](#).



5 | DETAILS OF SOME OF THE FOUNDATION'S PROJECTS

In this chapter, some of the most relevant projects developed by the Foundation in 2022 are detailed in more detail:

NETWORK OF MUNICIPALITIES FOR AGROECOLOGÍA



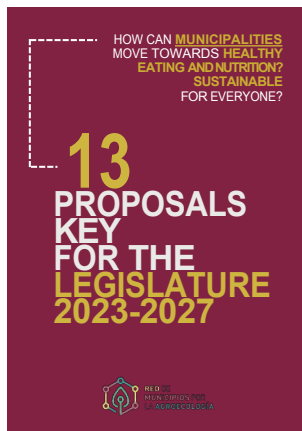
The Red de Municipios por la Agroecología is a national association of local authorities that brings together 27 Spanish municipalities and collaborates with approximately 10 others that are implementing food policies based on agroecology. All local authorities that are part of the Network must be committed to building sustainable, resilient and environmentally friendly local food systems that are inclusive, safe and diversified to ensure healthy, sustainable and accessible food for the whole population and that promote local employment.

From the outset, the target audience has been elected officials and municipal technical staff, but also the social organisations involved and consultancy bodies in their Council of Social Organisations (COS).

At the beginning of the network, most of the local entities that made up the network were large cities that were members of the Pact of Milan, which is why it was born under the name of the Network of Cities for Agroecology. Gradually, smaller municipalities that were also implementing local food policies were incorporated and it was considered very important to transform the network of cities into a network of municipalities.

The aims of the Network of Municipalities for Agroecology are divided into several areas: production and land management, marketing and consumption, public administration and networking.

- **In the sphere of production and land management:** Recognise peri-urban agriculture and balanced rural-urban relations; recognise the professional, ecological and social activity of the people producing the products.



WEBINARIO Interno

LA MIRADA FEMINISTA EN LAS POLÍTICAS AGROALIMENTARIAS

8 de noviembre de 2023, 12:00h - 14:00h ONLINE

PONENTES

Judit Mameel i Martín, Catedrática de agroecología y sistemas alimentarios, Universidad de Vic - Universidad Central de Catalunya

Namen Cañellas, ISEC-ICIQ, Coordinadora del equipo de investigación en Agroecología, Soberanía Alimentaria y Bienes Comunes de la Universidad de Córdoba. Participante en la red estatal de SPG

Sólo para entidades miembro de la Red

RED DE MUNICIPIOS Y AGRICULTURA

SEMINARIO INTERNACIONAL

Acomodar los sistemas alimentarios a los límites planetarios...Avances y desafíos para la ordenación urbana y territorial

18 Y 20 DE FEBRERO DE 2024

Lunes 19 febrero 17:00-19:30

Iniciativas innovadoras desde entidades sociales ¿que pedimos al urbanismo?

Martes 20 febrero 11:30-14:00

Iniciativas innovadoras desde las administraciones ¿qué juego nos da el urbanismo?

Martes 20 febrero 17:00-20:00

Diagnóstico e investigación en Sustainable Food Planning

La Mirada Feminista en las Políticas Agroalimentarias

Más información en: www.redmunicipios.org/actas

RED DE MUNICIPIOS Y AGRICULTURA

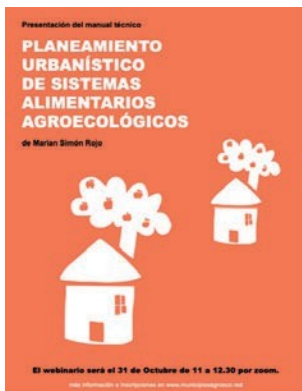
The main objectives of the programme are: to promote social, economic, political and administrative development; to preserve fertile soil and good agronomic practices; and to restore the productive capacity of urban and peri-urban environments.

- **In marketing and consumption:** Promote ecological and proximity agriculture based on short circuits; raise awareness and value agricultural work, consumption based on agroecology and the agricultural landscape and cultural heritage.
- **In the public administrative sphere:** Encourage intra-municipal coordination between different departments; review and adapt municipal resources and regulations; promote multi-stakeholder and multi-level participatory processes; co-produce knowledge and co-management of public policies; learn about the progress made in local food policies.
- **At the Network level:** To stimulate inter-municipal cooperation and to articulate and extend the networks of municipalities and share with other municipalities and similar networks at national and international level; to promote participation and communication with other levels of the public administration of the State and the European Union.

From November 2022 to the end of 2023, work has been ongoing to provide a series of policy proposals for the transformation of the food system:

- Strategic vision and planning for the 2023-2027 horizon
- The "Charter for Sustainable Agriculture and Food" is presented as the result of a 2-year working process with agro-ecological producers and policy makers.
- After an important consensus process, the document 13 key proposals for the legislature 2023-2027 is generated. How to advance from the municipalities towards healthy and sustainable food for everyone and contact with the





secretariats of the main state and regional parties.

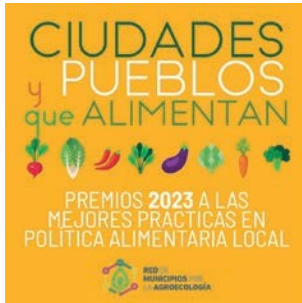
- The Network's project receives a grant from the Ministry of Social Rights and Agenda 2030 to implement a series of measures requested by the participating organisations.

Relations with local partners are materialised in the following ways spaces of the Network:

- **General Assembly:** This is the Network's highest decision-making body, where the most strategic decisions are taken. Two meetings are held each year, one of which is in person and provides an opportunity to strengthen relations between the people who form part of the Network.
- **Board of Directors:** The body that executes decisions between assemblies, it meets almost monthly. On 17 November 2023 a new board was elected, with the following positions: Presidency: Aínsa-Sobrarbe, Vice-presidency: Rivas-Vaciamadrid, Secretariat: Orduña Vocalía de Derecho a la Alimentación Saludable y Sostenible: El Prat de Llobregat.
- **Council of Social Organisations (COS):** A consultative and monitoring body for the actions of the Network of Municipalities for Agroecology. It is made up of 34 organisations that support the Network and its member organisations in the development of their agroecological policies.
- **Technical Secretariat (TS):** Body that carries out secretarial, coordination, representation and economic management tasks for the Network. It is run by the Entretantos Foundation thanks to the agreement signed with it and has a Technical Coordinator with a notarial power to act on behalf of the Network.

The total budget of the Network for 2023 was 285,800 €, of which 51.3% came from private funds and 48.7% from public subsidies.





The sources of funding were the Daniel and Nina Carasso Foundation, the City Council of Barcelona, the Ministry for Ecological Transition and the Demographic Challenge, the Ministry of Social Rights and Agenda 2030, the European Climate Foundation, the European Commission (Horizon Europe and Erasmus +) and the municipalities of the Network.

For a more detailed overview of what the Network is and how it works for local food policies, please consult our Service Charter and our website, www.municipiosagroeco.red.

RETO 1



MITIGACIÓN

Reducir las emisiones de gases de efecto invernadero (GEI) de los sistemas agroalimentarios para limitar el calentamiento global.

RETO 2



ADAPTACIÓN

Adaptar los sistemas agroalimentarios locales para que sean más resilientes a los fenómenos climáticos extremos.



FOOD AND CLIMATE

The Network of Municipalities for Agroecology is promoting an international process of articulating coordinated municipal responses for local agro-food systems in the face of the climate emergency, and at the 7th Global Forum of the Milan Pact on Urban Food Policies (MUFPP), last October 2021 in Barcelona, it launched the proposal of the [Barcelona](#) Challenge for Good Food and Climate.

The Barcelona Challenge for Good Food and Climate (hereinafter BCGFC) is a cross-cutting dimension of the MUFPP, setting out challenges, objectives and actions on sustainable and healthy food in its six categories that have a specific impact on the climate emergency. From there, it seeks to provide coherence and coordinate the debates on sustainable and healthy food carried out in the various forums that have been developed in 2021 and 2022 to enhance their implementation and impact at national and international level. The participants in the project



The main target groups are local administrations of municipalities and institutions and NGOs, from local to global level, involved in climate action.

The proposal, funded by the Barcelona City Council and the Daniel and Nina Carasso Foundation, has successfully achieved its objectives by bringing together 24 cities from 12 countries. Specifically Barcelona, Granollers, Valencia, Vitoria-Gasteiz, Rivas Vacia- madrid (Spain), Le Havre, Lyon, Mouans-Sartoux (France), Milan (Italy), Kazan (Russia), Quelimane (Mozambique), Antananarivo (Madagascar), Ouagadougou (Burkina Faso), Rosario (Argentina), Belo Horizonte (Brazil), Bogota (Colombia), Surat, Indore, Jabalpur, Sagar, Ujjain, Chardigah, Jammu (India); and Tel-Aviv (Israel).

At the level of collaborating entities, the BCGFC has gained the support of 14 organisations: RUAF, IPES Food, EAT, Rikolto, ICLEI, UCGL and Glasgow Declaration, in addition to its promoters - Ajuntament de Barcelona, RCxAe (Spain), MUFPP, C40, Terres en Villes (France) and Sustainable Food Places (UK) - and the Daniel and Ninna Carasso Foundation itself.

During 2023, the RMAe has worked on scaling up the BCGFC proposal, which has revolved around two key actions:

- Transition from BCGFC to a MUFPP working group: thanks to the work carried out from 2020 to 2022 and the support received, 24 municipalities from 12 countries, representing more than 36 million people, and 14 organisations, most of them global, have joined the TBCGFC. This international process has formed the basis for the formation of the MUFPP working group on sustainable food and climate emergency. The transition has been carried out through regular meetings coordinated by RMAe, RUAF and MUFPP, both with member municipalities and partners of the initiative, in which the structure and functioning of the new working group, among others, have been discussed.



- Development of first draft of MUFPP recommendations for climate action and proposal of indicators: through cabinet work led by MUFPP, RMAe and RUAF and with the BCGFC proposals for action as a basis, an initial document for the revision of recommendations has been prepared, which integrates the actions proposed by the BCGFC. In addition, indicators have been developed for the updated recommendations which, based on the MUFPP monitoring framework, propose specific metrics to assess progress in their implementation.



On the other hand, and thanks to funding from Barcelona City Council, two other actions have been undertaken during 2023 relating to food and climate:

TOOL TIPPER: WHAT IS YOUR FOOD FOOTPRINT?

In recent years, many interesting and numerous tools have been developed for estimating the impact of agriculture and food on climate, environment, economy and society.

All of these resources are scattered across multiple reports and websites, projects and organisations, and it takes time and dedication to find the ones that best suit the needs of each project.

To facilitate the work of agro-ecologically oriented agri-food initiatives, 27 tools for estimating climate, environmental, economic, social, nutritional and/or health impacts have been compiled, analysed and systematised in detail. With all of them, a search engine has been developed, with different tracking and recommendation options, adapted to projects that promote more sustainable and healthier agro-food systems. Thanks to the [Recommender](#) and the [Library of tools](#) generated, people linked to initiatives in the areas of

The EU's partners can evaluate their projects, create a strategy with precise and adapted mitigation measures, make progressive commitments and communicate the results achieved.

REPORT ON MUNICIPAL FRAMEWORKS FOR PAYMENTS FOR CLIMATE SERVICES FOR AGRO-ECOLOGICALLY ORIENTED PRODUCTION

This is a preview of the analysis of the tools that municipalities can use to implement programmes for the implementation of payment for services for mitigation and adaptation to food production. To this end, projects from the municipalities of Valencia and Barcelona have been analysed.



LIVESEEDING

Since October 2022, the RMAe has been involved in the project "*Organic seed and plant breeding to accelerate sustainable and diverse food systems in Europe - [LiveSeeding](#)*", which brings together 36 organisations operating in 15 European countries, has a duration of 4 years and a total budget of 6.6 million euros. It is coordinated by the FiBL Organic Farming Research Institute.



LiveSeeding is an innovation project funded by the EU Horizon programme, which aims to scale up organic seed and plant breeding to accelerate sustainable and diverse food systems in Europe: by (i) improving the availability of organic plant breeding material of organic cultivars of a wide range of crops, selected to

improving diversity and adaptation to local conditions; and (ii) strengthening and diversifying the organic seed sector in coordination with market demands.

LiveSeeding contributes to the transition towards environmentally friendly, climate-neutral, healthy and fair food systems by further developing: (i) cultivars suitable for organic production and low external input; (ii) new governance models that link plant breeding with value chain actors and citizens with local food production; and (iii) raising awareness of the importance of biodiversity for our food and health.

The main role of the Network of Municipalities for Agroecology is to lead the generation of horizontal initiatives for the proliferation and scaling up of organic seeds and vegetable breeding (WP5) and to involve citizens and cities in increasing the consumption of organic seeds (T6.2). The entity has a budget of 179,000 for the period 2022-2026.

During 2023, in addition to participating in different areas of monitoring and dynamisation of the project and coordination of actions, RMAe has developed the following specific activities:

- Supporting the analysis of bottlenecks and opportunities in the organic seed market and cultivar evaluation networks (T5.1) through the elaboration, dissemination and accompaniment of a [survey](#) on the European organic seed and plant breeding sector with the aim of identifying the technical, economic and regulatory challenges faced by organic seed producers, and analysing the market opportunities that new trends are imposing for 2023 and the coming years. The survey is



aimed at organic seed producers/traders and conventional seed producers/co-marketers who plan to produce/trade organic seeds in the future.

- Dynamisation of the European working group to promote the financing of organic plant breeding (T5.3), especially through its conceptualisation and the activation of the participation of relevant Spanish actors. As a result of this work, specific courses of action have been established which, thanks to a partnership with the Triodos Foundation, will be implemented in 2024.
- Training Centre for the Promotion of Entrepreneurship in Organic Seed and Plant Breeding (T5.4), in the framework of which the **first European webinar "Entrepreneurship in Organic Seed and Plant Breeding"** was organised on 13-14 December 2023 and aimed at strengthening the knowledge and skills needed by existing or potential initiatives to start an entrepreneurial activity in the organic seed and plant breeding sector. This first session was presented as a general framework and the following sessions in 2025 and 2026 will address specific related elements in more detail.
- Involve cities in increasing the consumption of organic seeds (T6.2), through coordination with the pilot municipalities in the project (Scandicci-Italy, Rennes-France, Geneva-Switzerland, Valencia-Spain), conducting interviews with key actors in the area of influence of Valencia and design and articulation of collaborations in a proposed European Symposium "Cultivated Biodiversity and the City" to be held in 2025.



RURBACT_AE

The Network of Municipalities for Agroecology has been working since 2020, through the **RURBACT** project, to strengthen the role of the agroecologically oriented production sector in the co-production of sustainable and healthy food policies.

There are 10 organisations of agroecologically oriented producers, which together with RMAe, participate in RURBACT: Ekoalde (Navarra), COAG Canarias, Sindica- to Labrego Galego, APAEMA (Mallorca), VallaEcolid (Valladolid), Mincha d'aqui (Aragón), Horta Cuina (València), Unión de Huertas Agroecológicas de Madrid, Asociación de Pagesos Agroecològics de Catalunya and Ecomercados de Sevilla.

As a result of the work carried out within RURBACT, the "**Charter for Sustainable Agriculture and Food**" has been drawn up, based on the debate between the groups of farmers involved in the project. This charter presents very concrete proposals to meet the needs of the agro-ecologically oriented production sector at municipal, regional and national level. By April 2023, the Charter had received the **support of more than a hundred organisations**: from producers' cooperatives and environmental and food organisations such as Greenpeace, Friends of the Earth, Mundubat, Fundación Entretantos or Justicia Alimentaria, to city councils such as Palma or the Consell Alimentari Municipal de València.

In November 2023, **Supplying municipalities through agro-ecology** was published with the aim of guiding municipalities in the implementation of the proposals contained in the Charter for Sustainable Agriculture and Food. It aims to give coherence to RMAe's work and to help municipal leaders analyse and design their own strategy to promote agri-food policies committed to local agro-ecological production.



The proposals it includes have been synthesised and grouped into the 4 blocks of the RMAe document. The proposals it includes have been synthesised and grouped into the 4 blocks of the RMAe document **13 key proposals for the 2023-2027 legislature**. Each of these blocks responds to a specific objective that will enable the transition to a sustainable and healthy agri-food system.

This manual will accompany municipalities both in the prior assessment of their agri-food context, resources and potential, and in the decision-making necessary to strengthen the resilience and sustainability of local agri-food systems. Its intention is eminently practical. At the risk of being too ambitious, the document aims to become a tool that will enable municipalities to take the first steps during the 2023-2027 legislature in the transition of their agri-food system towards agroecology and relocation. Many others will follow.

Another publication produced in 2023 is [RURBACT-Ae: Strengthening the role of the agroecologically oriented producer sector in multinational food policies](#). The document synthesises the most relevant elements of the research carried out between September 2021 and July 2022 in the framework of the RURBACT project, which aimed to understand the dynamics of self-organisation of the agroecologically oriented producer sector, its weaknesses and needs in terms of public policies.

The project is funded by the European Climate Foundation with 55,000 euros. 65,000 for the academic year 2022-2023 and € 65,000 for the academic year 2023-2024.



AESOP4FOOD

This is an Erasmus + project, in which RMAe participates as a partner together with Commons Lab Foundation (Warsaw), LNI LE:NOTRE Institute (Wageningen), SGGW Warsaw University of Life Sciences, SUPAGRO L'Institute Agro Montpellier, TEV Terres en Ville, UGENT Ghent University and the Universidad Politécnica de Madrid,

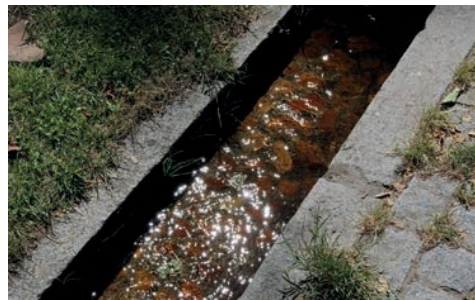


The AESOP4Food project aims to respond to the need for sustainable food planning argued in the Report edited by the International Panel of Experts on Sustainable Food Systems IPES-Food (February 2019) for a "Common Food Policy for the European Union": by establishing a system-wide approach to the food system, bringing together the different sectoral policies affecting food production, processing, distribution and consumption, and reorienting all actions towards the transition to sustainability.

The governance analysis shows that there are serious gaps in knowledge and transformative competencies to address the challenges in a sustainable way. transformative competencies to address the challenges in a multidisciplinary way.

Sustainable food planning is a transdisciplinary field that brings together policy makers, academics, community workers, NGOs and practitioners from all over the world.

Graduates of (spatial) planning courses have an essential role to play in the development of integrated spatial plans in a democratic way, and for this they must be able to adopt a cross-sectoral, multi-level and multi-sectoral, multi-level and multi-lateral approach.



The consortium consists of both universities and associations of local authorities. It is coordinated by Stichting LE:NOTRE Institute (NL), which promotes the development of knowledge in the field of landscape.

During 2023 the main activities consisted mainly of participation in the second Sustainable Food Planning Course to which the Livings Labs were connected.

The RMAe budget for this project between 2022 and 2024 is €14,394.00.



VALLADOLID FOOD STRATEGY



Throughout 2017 and 2018, the city of Valladolid developed a process of reflection on its local agri-food system. This research-reflection process led to a participatory process for the drafting of a Food Strategy for the City, which is currently in its implementation phase.



The project to build the Food Strategy was implemented by the Alliance for Food Sovereignty of Valladolid, formed by the Valladolid City Council, the Entretantos Foundation and the University of Valladolid, which was joined in 2019 by MercaOlid and the VallaEcolid Association. The project was co-funded by the Daniel and Nina Carasso Foundation until March 2020, through its call for proposals dedicated to Territorialised Food Systems.

As part of this process, the Entretantos Foundation supported and financed the development of a system of municipal food policy indicators by the University of Valladolid. In turn, Valladolid City Council set up the Ecomercado de la Plaza de España, thanks to a grant from the Junta de Andalucía.

of Castilla y León. Within the framework of this same funding, in 2019 support was provided for the creation of VallaEcolid, a regional association that currently has three sections that independently manage the Ecomercado de la Plaza de España, the shared bakery project and the collection and distribution centre (the latter two located in the Mercaolid facilities). In the last two projects, the Foundation has carried out advisory and support tasks.

The shared workshop opened its doors in April 2022, with 4 active processing projects. Its facilities have 3 sanitary registers (and a room for the warehouse of the collection and distribution centre) and 3 processing rooms, where vegetable products can be processed, meals can be prepared, gluten-free pastries and bakery products can be processed, and gluten-free pastries and bakery products can be processed.

The collection and distribution centre began to operate organically during the confinement between March and May 2020, when the Ecomercado closed its doors and its producers organised themselves to deliver closed baskets to Valladolid households, with the technical support of the Entretantos Foundation and the financial support of Valladolid City Council. In November 2020, it began to operate autonomously and definitively, initially for the online sale of products directly to the end consumer.

Thanks to the work carried out by the Entretantos Foundation with technicians from the city council on the drafting of technical specifications for the provision of healthy and sustainable food in the canteens of Valladolid's nursery schools, in 2021 the incorporation of organic, local and seasonal food into children's menus began, with the contact between the VallaEcolid Association and the companies that manage these nursery schools (EEII). In 2021, healthy and sustainable menus were prepared for the EEII with seasonal, local and organic food, which were accompanied by recipes and recommendations.



nes. And training was given to both the cooks and the accompanying educators. the school canteen in the EEII.

From the GIASAT project and platform, the Entretantos Foundation also supports and accompanies VallaEcolid in the implementation of specific IT tools (Plant on demand, PoD) that help to manage processes and reduce working hours throughout the food distribution and marketing process, as well as in the improvement of other internal processes of the Agroecological Distribution Centre (CAD). In 2022, work was carried out together with 3 other collection and distribution centres (or sustainable FoodHubs) on the study of indicators of the benefits of these collaborative distribution centres for the agro-ecological food sector. And in 2023, the exchange and sale of products between different ADCs supported by GIASAT has begun, strengthening the national network of Agro-ecological distribution centres. The Giasat consortium has also incorporated VallaEcolid as a partner in the national project of the Giasat-Food Supra-autonomic Operational Group.

Throughout 2022, Fundación Entretantos has accompanied VallaEcolid in internal processes to analyse the perception and involvement of the members of the collection and distribution centre and in internal information work for all members of the association, launching an internal newsletter.

In 2022, the Entretantos Foundation began a process of participatory design of a pilot project with the Social Services of the City Council and local food aid organisations, for training and awareness-raising "face-to-face" with the population at risk of vulnerability. It also worked actively in alliances with training centres (mainly specialising in Nutrition and Dietetics) for the Food Strategy, through the development of internships with students within the framework of the project.



In 2023, the Entretantos Foundation continued to develop the service contract for the environmental education programme related to the Valladolid Food Strategy, specifically for 'Communicative, informative and training actions'. Work has been carried out mainly with families from the municipal nursery schools, teachers and secondary school students, the population at risk of vulnerability related to the city's CEASs, as well as the maintenance of the Strategy's website and social networks. The contract is ongoing and can be extended until 2024.

The experience of the Valladolid Food Strategy has been shared and extrapolated to neighbouring provinces, such as Palencia and Burgos, and to entities requesting advice. In Palencia through the dynamisation of the actions arising from the Food Sovereignty Round Table in Palencia and in Burgos through the group promoting the Alliance for Healthy, Sustainable and Social Food.

More information about the project at www.alimentavalladolid.info. Más information about the project at www.alimentavalladolid.info



ALLIANCE FOR A TERRITORIALISED FOOD SYSTEM IN LA VERA



In 2020, the Entretantos Foundation, after a long history in the development of research, projects and the generation of networks to promote agroecology, decided to start work in the region of La Vera, where it has one of its headquarters, to promote a transition towards a territorialised food system (SAT).

Aware of the importance of involving all the actors from the outset, various organisations were brought together to form an alliance with sufficient capacity to undertake a process that is expected to be of medium to long duration. Thus was born the

Alianza para el Impulso de Sistemas Alimentarios Territorializados en la Vera, formed by the Fundación Entretantos, the Mancomunidad Intermunicipal de la Vera, the GAL Adicover, the Centro de Formación para el Medio Rural de Naval Moral de la Mata, the Grupo de Investigación de Ingeniería Forestal y del Medio Natural de la Universidad de Extremadura (INDEHESA), the Centro de Agricultura Ecológica y de Montaña de Cicytex (CAEM), the Asociación Paisaje, Ecología y Género (Landscape, Ecology and Gender Association) and Ecologistas en Acción, to work towards the achievement of a sustainable agri-food model, the Centre for Ecological and Mountain Agriculture of Cicytex (CAEM), the Landscape, Ecology and Gender Association and Ecologists in Action, to work towards the achievement of a sustainable and local agri-food model in the region of La Vera, with the following objectives:

- To understand the metabolism of the county's food system.
- Drawing up a document with the participation of all the agents in the food chain in the region, a Regional Food Strategy, to guide public policies with an impact on the matter at territorial level.
- Create a space for governance, monitoring and mutual support - a Food Co-branding Council - to enable the search for resources and the organisation of actors for the implementation of the Strategy's actions.
- Promote the necessary transitions to advance the development of a Territorialised Food System, in line with the SDGs.
- Promote the social and solidarity economy from public institutions, giving more coherence to public food expenditure, and facilitating the training of the agents involved in it, so that they can promote initiatives or changes that help to halt depopulation and adapt to climate change.
- Develop a process that can be replicated in bioregions and comarcas and/or similar to facilitate "leapfrogging".

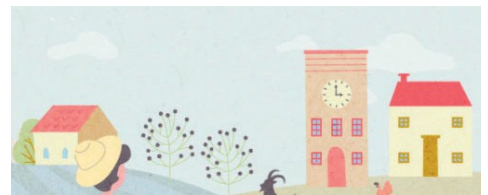


During 2022, in addition to publicly publicising both the La Vera Nos Alimenta project and its website, and the results of the first report, developed during 2021, on the Dimensioning of Public Food Procurement, progress was made in the research on the regional food system, developing several reports (social perception, agronomic potential, perception of trade and catering), which make up the diagnosis How do we feed ourselves in La Vera? and which was presented to the public in December at the 2nd La Vera Nos Alimenta Conference, where we were also able to enjoy a market of local producers enlivened by young local folk artists, as well as holding the first edition of the Sabores Veratos de Temporá (Flavours of the Season) Competition.

In 2023, with the support of Agenda 2030, a participatory process has been developed in the region to draw up the Regional Food Strategy, as well as a proposal for the creation of a Regional Food Council as a body to monitor and promote the development of the measures and actions included in it.

The results were presented at the III La Vera Nos Alimenta Conference, which also featured the presentation of the video "A tí, ¿quién te alimenta?" which shows the process developed by the Alliance, the participation of inspiring local experiences, an institutional table with the participation and congratulations for the work developed by the Director General of Agriculture and Livestock and the Director General of Health of the Regional Government of Extremadura, experiences of organisation and logistical digitalisation of agro-ecological producers from other territories, tasting of local gastronomy, local producers' market, and musical and theatrical dynamisation implemented by local artists.

At the end of the year, the Regional Food Strategy has been registered in the Intermunicipal Association of La Vera for approval in plenary session, as well as the proposal arising from the same to join the Network of Municipalities for Agro-ecology.



In parallel, training actions have been implemented for staff linked to public food procurement in municipal canteens, as well as for producers who want to get involved in pilot projects for the transition to more localised and healthier models in these spaces. This in turn has allowed us to detect which of these spaces could be ideal for initiating a pilot project for the transition to healthier and more sustainable models in 2024.

Further information: www.laveranosalimenta.org



GIASAT. INTEGRATED AGRO-ECOLOGICAL MANAGEMENT OF TERRITORIALISED FOOD SYSTEMS

The working group GIASAT (Gestión Integral Agroecológica de los Sistemas Alimentarios Territorializados) is a consortium formed by the Entretantos Foundation, the Institute of Sociology and Peasant Studies (ISEC) of the University of Cordoba, the Centre for Rural Studies and International Agriculture (CERAI - Zaragoza and Valencia), the Germinando Cooperative (Madrid) and the Plant On Demand Cooperative (Madrid).

Its aim is to encourage the transition towards territorialised food systems (TAS) by supporting small-scale local agro-ecological production and the distribution of their products through short marketing channels.

During 2022, the Working Group has focused on the study of indicators to identify the benefits provided by sustainable *Food Hubs*, in addition to improving the development of the PoD digital tool. This year, the consortium submitted a project to the call for Supra-autonomic Operational Groups, which was awarded in November: "Giasat-Food Ecosystem of tools for the strengthening and consolidation of Sustainable Food Hubs (FHS) through multi-action innovations".

for the short channel and direct sales in seven Autonomous Regions", which will run until 2025 and which has integrated the VallaEcolid Association and its Collection and Distribution Centre, together with the Ekoalde Association. It has funding for all the partners of €500,611.

This Task Force is making progress in 2023 in improving the internal processes of the Agro-ecological Distribution Centres (ADCs, or FHS), in generating a network among them, in improving specific digitisation tools and in collecting and organising part of the learning on the implementation, improvement and advice of these ADCs.

In 2022, a second funding project was presented to the Daniel and Nina Carasso Foundation, which was awarded in October and is enabling the consortium's website and social networks to be set up, part of the systematisation of the work carried out in the FHS and the territorial expansion of Giasat, in order to start working on food transition in other territories. In 2023, Giasat has accompanied 6 other groups and/or territorial projects in setting up DAC experiences. The project has a duration of 18 months and has a funding for all partners of 91,674 €.



WEAVING THE PANTRY: A MODEL OF TERRITORIALISED FOOD GOVERNANCE IN THE MERINDAD DE SANGÜESA, NAVARRE

It is a project initiated in October 2020, promoted by the Cederna Garalur Local Action Group and co-financed by the Daniel and Nina Carasso Foundation, accompanied by different local entities of the territory and a strong associative fabric. The second phase of the project is currently being finalised.

The project aims to revitalise and strengthen the rural socio-economic fabric (especially in terms of its agri-food system) in order to reverse depopulation rates; as well as to contribute to sustainable development objectives by facilitating economic and physical access to healthy, sustainable and fair food for all inhabitants of the region, pursuing the construction of a socially, economically and environmentally sustainable food system.

The challenge is to initiate a process of food governance that we envisage consolidating in 10 years' time, and which includes the regions of Sangüesa, the Pyrenees and the Pre-Pyrenees.

In 2023, we have continued to accompany the driving group, and have focused our efforts on the implementation of a pilot project for joint distribution with local producers, which has made its first deliveries in recent months. The project's communication work has also been reinforced, producing a video with producers and consolidating the project's website and networks. The amount of the contract in 2023 was 4,555.53 euros + VAT.



ACTIVATION OF COLLECTIVE AGRO-ECOLOGICAL ENTREPRENEURSHIP

In 2022, a programme is being developed for the Herrera de Pisuergra Town Council (Palencia) to stimulate agro-ecological entrepreneurship on municipal plots of land through the transfer of use of these plots and a programme of accompaniment and mentoring for the group of people participating in the programme.

The programme consisted of the elaboration of a design for the distribution of production on the farms, a study of the economic viability of the project and a study of the sizing of public and private purchases at the level of the municipality.

As well as a

series of public presentation days to present the results and attract interest in the programme.

During the last quarter of 2022, the interested group was accompanied through a series of workshops to define the project's objectives, mission and vision, as well as to seek convergence with other related projects.

In 2023 this project has not received funding, but different support actions have continued to be carried out: meetings, support in the preparation of reports to apply for grants, etc.



GREEN PILL

Píldora verde is an experimental communication project of the Entretantos Foundation, launched in 2019 to promote transitions towards a living and productive rural world, in which natural resources are conserved and people can and want to live well. It develops audiovisual materials that are then disseminated through social networks, with the aim of having an impact on the rural population and, especially, the conventional agricultural sector, in order to generate symbolic territories favourable to agro-ecological transitions.

In 2021, the research focused on studying what strategies have been used to make a communicative impact on the European rural environment, and on generating materials that explore the relationship between the Spanish and migrant population in the rural world.

During the year 2022, the production and dissemination of these materials - eight videos in total - was completed and priority was given to convening a series of spaces for reflection to discuss, both with specialised personnel from the academy and with the general public, what would be the best way to continue the project.

In 2023, the action focused on working together with rural and agricultural organisations to produce three new videos (which can be seen on [our YouTube channel](#)) and on conducting interviews and discussion groups with conventional farmers to explore the most important brakes and barriers (material and symbolic) when considering the implementation of more sustainable agronomic practices in general, and the transition to organic farming in particular. Funding for 2023 totalled €32,800 from the European Climate Foundation (€20,000) and Agenda 2030 (€12,800).

Further information: <http://www.pildoraverde.org>



EU4ADVICE



In 2022 the European Commission approved the *HORIZON-CL6-2021-GOVERNANCE-01-27* project: *Establishing multi-actor collaboration dynamics and capacity building networks within and between AKIS to foster the scaling up of CCCs across Europe* within the 2021 call of the Horizon Europe projects. The Foundation participates as one of the two Spanish partners in the project, together with Innogestiona Ambiental and 25 other European partners.

In line with the new CAP post-2020, the *Farm to Fork Strategy* and the *Green Deal*, the EU4Advice project is developing methodologies and tools to connect short marketing chain advisors (SFSCs) in a common network with the aim of fostering the extension of consumer-producer chains across Europe. CCCs are a means for producers to increase their bargaining power and improve their position in the value chain, and for consumers to increase confidence, transparency, quality and safety of their food. To extend the reach of value chains

Consumer-producer barriers and policy and socio-economic gaps need to be addressed across Europe, and EU4Advice aims to provide the necessary tools.

One of the main challenges to achieve this goal is to improve national information systems on JACs by implementing new governance models that facilitate the integration of supply chain advisory services.

The project therefore focuses on the short supply chain advisors to be included in the national AKIS (Agricultural Knowledge and Innovation Systems): identifying them, gathering their knowledge, defining their training and integrating them as national advisors. The following work has been carried out during 2023:

- Creation of a database with more than 70 entries with BCC advisors in our country.
- Creation of a national *Living Lab* (LL) with the main actors involved in the CCCs (more than 80 people invited), as well as with the formal advisors of the AKIS of the Autonomous Communities, the State administration and the informal advisors in these channels. Three meetings were held.
- Launching Meeting (13/09/2023). The project and its counterpart CORENET, the situation of AKIS and CCCs in our country were presented. In addition, the LL was proposed as a shared space to Establish a common work objective; To know the crucial aspects to be worked on in LL and the foreseen timetable; To gather ideas to enrich the work plan; To propose tools to facilitate participation in LL; To know the interest and commitment of the people attending; To know the interest and commitment of the people attending the meeting; To know the results of the work of the project; To know the results of the work of the project; To know the results of the work of the project; To know the results of the work of the project.



- 2nd meeting (19/10/2023). At this meeting, the Living Lab (LL) work plan was finalised, a series of themes to be incorporated were selected, the Governance theme was set and the specific objectives of the LL were defined.
- 3rd LL Meeting (29/11/2023). The characteristics and funding opportunities for BCC assessors were presented and the competencies of an accredited formal/informal BCC assessor were identified.

The project runs from 2022 to 2027 and the total budget managed by the Foundation will be €100,890.50, of which just over €28,000 will be for external assistance, mainly related to GIASAT entities.



PALENCIA FOOD SOVEREIGNTY ROUNDTABLE

In 2019, a process of accompaniment began for a group of entities that joined together in the framework of the Climate Alliance with the aim of advocating with the Palencia City Council to implement a series of actions within the framework of the Milan Pact, signed by the City Council in 2018.

Since then, the Entretantos Foundation has been supporting this Alliance by convening and facilitating meetings to define the group's work plan, preparing proposals to present to the City Council and preparing projects for the financing of the development of a provincial Food Strategy for the Daniel and Nina Carasso Foundation, among others.

In 2021, in addition, a day open to all citizens was organised, with the aim of attracting more people to the working group that was set up as the Palencia Food Sovereignty Board, in order to strengthen it and continue developing actions to promote healthy and sustainable food in the city and province.

In 2022, the Bureau identified the need to support existing initiatives, such as the ecomarket, by producing a promotional video to raise awareness of the project and the producers, and to encourage people to attend.

Throughout 2023, a number of working meetings of the driving group were held, the proposal was presented to the candidates to the city council and a meeting was held with the current government team to see the possibilities of implementing a Municipal Food Strategy. Activities have also been carried out to promote the ecomarket in the Plaza Mayor.



ALLIANCE FOR HEALTHY, SUSTAINABLE AND SOCIAL FOOD FOR BURGOS

In Burgos, a process has been initiated to accompany several social entities in the city interested in the transition to a healthy, sustainable and territorialised food system and in the implementation of a municipal Food Strategy.

Meetings have been held with interested entities and individuals to share the Valladolid experience and the process that could be followed in Burgos, and 3 meetings have been organised with Burgos City Council to present the idea and a specific proposal for a participatory process to draw up an Alimentary Strategy for the city.

In 2022, a document entitled "Alliance for Healthy, Sustainable and Social Food for Burgos" was drawn up with the participation of the driving group, which serves as a common working framework for all entities, administrations and organisations that wish to work on this issue in the province, and has been endorsed.

In 2023, meetings of the alliance's driving group continued to be held, the proposal was presented to Burgos City Council candidates and a forum was held to present the alliance to the city's population, producing information materials on the alliance and holding awareness-raising workshops for the child population.

In addition, a document has been drawn up proposing actions to be implemented to implement a Municipal Food Strategy, which will be presented in 2024 to the new government team of the city council.



BURGOS AGRO-ECOLOGICAL PRODUCTION FORUMS

In 2023, the Entretantos Foundation has worked in collaboration with the Ábrego Association and the Argeol Association to boost the agro-ecological production sector in the province of Burgos. To this end, two meetings of producers were held in the province, in March (1st Burgos Agroecological Production Forum) and in October (2nd Forum), and online and face-to-face meetings were held between the two forums to work more pro- fectively on the actions that came out of the meetings.

Among the actions implemented, huebras, community work meetings that have served as a meeting point for mutual collaboration between the province's producers, have been activated.

The work with the producer sector on their needs and motivations has been linked to the work carried out with the Local Action Groups of Burgos, and a joint collaboration project has been proposed to the latter to address the proposals for agro-ecological production at provincial level, within a generic project on ecological transition towards territorialised food systems.



THE VALUE OF FOOD SOVEREIGNTY IN BUILDING A SUSTAINABLE WORLD

Since 2019, the Entretantos Foundation has been working with the educational centre CEIP Padre Honorato del Val on the programme 'Promotion of healthy and sustainable food in educational centres through learning communities'. In 2021, we saw the possibility of joining forces with the organisation Engineers without Borders and the Faculty of Education of the UVA, which was working on the 'Classrooms with a taste of the earth' programme, and redefining the project based on the school garden as an educational resource. And, through the garden, to work with teachers and students on food sovereignty and education for development and global citizenship.

In spring 2021, as a pilot experience, work began with the first four years of the CEIP. After the school assessed the programme as very interesting, the following school year the programme was launched at school level, working with all grades and with the teaching staff and families.

During the last months of the academic year 2020-2021, the first phase of an investigation on school lunches was also carried out through the collection of photographic information and statistical analysis of the results. In 2022, the research on school lunches continued, as well as the accompaniment and training of teachers and sessions with pupils. In addition, that year an Education for Development and Global Citizenship project was requested from the Regional Government of Castilla y León, approved with a budget of 11,968.20 euros, which was carried out in 2022 and 2023 with teachers, pupils and families.





A FIRST GLIMPSE AT SUSTAINABLE FOOD IN FERROLTERRA, EUME, ORTEGAL

In 2023 the Fundación Entretantos delivered the document '*Unha primeira ollada á alimentación sostible en Ferrolterra, Eume, Ortegal. Documento de traballo*', contracted by the Grupo de Desenvolvemento Rural Seitura 22.

This text gathers the work developed since October 2022 in the regions of Ferrolterra, Eume and Ortegal and the municipalities of Miño and Vilarmador, whose aim was to gather and recognise the initiatives developed in the territory linked to agroecological food (from production to consumption, including all the intermediate and transversal elements) as a whole, identifying national, human and material forces, as well as empty spaces, needs and, above all, the potential of synergies, in order to be able to assess a joint strategy that would facilitate a food model in line with the times, emergencies and more immediate and long-term needs.

Thus, the interest of this mapping was not so much to identify at an objective level the people and initiatives that exist, but rather the real forces behind them in order to maintain, improve and support them institutionally. Through personal interviews and collective meetings, a subjective diagnosis is provided by people linked to the agri-food sector, with information on the perception of the agents about the sector, the existing initiatives in the territory and key agents. The budget for this work was 5,000 euros including VAT and the document can be consulted at [this link](#).



REPORT FOR THE IMPLEMENTATION OF A SHORT-CIRCUIT DISTRIBUTION AND MARKETING SYSTEM FOR ORGANIC PRODUCTS SEGOVIA KM 0 ECO

In 2023, work was commissioned by the University of Valladolid to prepare a report on the implementation of an Eco Km0 network for the province of Segovia within the framework of the Alimenta Conciencia project promoted by the University, in collaboration with the local action groups, the Segovia Provincial Council and the Segovia City Council.

This work has been developed through a plan that included a bibliographical review, working meetings with the sector, two training days, visits and meetings with other agents (commerce, hotel and catering, consumer groups, etc.), etc. It has involved intense and close work with the organic sector in the province, which has led to the foreseeable constitution of a provincial association of organic producers and consumers in Segovia, among other actions.

In addition, a pilot test has been developed for the shared distribution of productions. The project was carried out in collaboration with the manager of the CENEAM canteen (Valsaín).

The project has been implemented through two contracts paid by the Foundation. University General Fund (FUNGE) of 4,800+VAT and 4,200+VAT.



BUILDING SUSTAINABLE PURCHASING AND CONSUMPTION POLICIES

After several years of collaborating in the development and execution of various training courses on public food procurement aimed at administrations and after identifying that sometimes a closer accompaniment is needed, especially for small municipalities, in 2023 the Entretantos Foundation designed and started a programme

The aim is to promote changes in specifications, ordinances or instructions and more sustainable practices at municipal and provincial level, as well as to train and involve the technical staff of local councils in the necessary changes towards the ecological transition.

The programme has been adapted to the situation and needs of each administration or organisation. Although it was initially planned only for local councils and only in the province of Palencia, it became interesting during the course of the programme (because there was demand) to extend it to other entities that make purchases or have social workers and to other provinces that were interested in the programme.

Accompaniment has been provided to the following municipalities and entities: Palencia, Husillos, Herrera de Pisuerga, Alar del Rey, Barruelo de Santullán, Aguilar de Campoo, Residencia Santa María la Real de Aguilar de Campoo de Palencia, Diputación of Segovia, CENEAM, CÁRITAS Segovia, City Council of La Granja de Segovia and City Council of Valladolid (Social Services _ soup kitchen).



RETHINKING TERRITORIES FROM THE PERSPECTIVE OF FOOD SOVEREIGNTY AND SATELLITES.

In 2023, the Foundation starts a pilot project to generate awareness and social action for the development of individual and collective actions, as well as public policies, linked to SDG 12 from the perspective of Food Sovereignty and Territorialised Food Systems, through the generation of meeting spaces and multi-stakeholder alliances.

Throughout 2023, a total of 25 workshops of different types, 5 forums for reflection and social activation and 4 working groups were held. At the same time, a programme for the local action groups of Castilla y León and a simple guide document on Food Systems and LAGs was drawn up in a participatory manner with the aim of

to raise awareness and interest in this approach among LAGs. This document is intended as a preliminary draft that will eventually become a guide for the implementation of EWS by LAGs.

In addition, within the framework of this programme, several LAGs have incorporated the territorialised food system approach into their strategy, which will enable us to continue working in the future. This is the case of the LAGs in the province of Burgos, with which a provincial cooperation project on SAT will be developed in conjunction with the producer groups of the Burgos Forum.



IX CULTURE AND CITIZENSHIP MEETING

In the autumn of 2023, curatorial work and coordination of the lunch events took place as part of the programme of the '[IX Encuentro Cultura y Ciudadanía](#)', the central theme of which was 'CONTEXTOS / ASIMETRÍAS. Culture and creation in medium and small cities', a working space organised by the Ministry of Culture. The project was developed in collaboration with VallaEcolid and two social caterers in the city.

HOW TO COMPETE IN THE MARKET WITH LOCAL PRODUCTS AND PRICING STRATEGY _ TRAINING DAY

In 2023, the Entretantos Foundation was awarded a service contract by the Diputación de Almería to carry out a training and dynamisation workshop for the agricultural and livestock production sector in municipalities with less than 5,000 inhabitants in the province, which was held on 25 November. The previous diagnosis carried out by the Diputación established two priority issues to work on with the agricultural sector:

- How to compete in the market with local and seasonal produce
- How to work out a pricing strategy that will help the small and medium-sized farming sector to get ahead in the face of competition.

In addition, the Provincial Council needed to know the future training needs of the sector, the community projects that the sector could see as necessary and the barriers that could be overcome with the support of the provincial administration. It has been developed with the support of the Giasat Consortium and other agro-ecological and conventional cooperative projects. The results of the conference are available [here](#). The budget awarded for this work amounted to 4,814.59 €.



IMPACT ON THE REVISION OF EU SEED MARKETING LEGISLATION

In June 2023 the European Commission published a proposal for a new EU REGULATION on the production and marketing of seeds and other plant propagating material.

The Seed Advocacy Group project, led by Arche Noah and implemented in collaboration with Fundación Entretantos (Spain), Rete Semi Rurali from Italy, Magház (Hungary), is funded by Software AG Stiftung and runs from July 2023 to December 2025. FENT has €15,000 for its development.

Its main objective is to influence the political process that will follow the proposed regulation, both at the level of the European Parliament and the Council, to ensure the presence of spaces that allow the development of agriculture and food based on diversity, with the capacity to generate resilient and autonomous solutions in the face of global emergencies.

The main actions to be developed are:

- Dialogue at EU and national level with political and technical decision-makers from the EU Parliament, the Council and the Ministry of Agriculture.
- Building alliances with key actors at national and European level.
- Implementation of an EU-wide awareness-raising campaign.

During 2023, FENT's work has focused on:

- Participate in the training and coordination spaces at European level generated by the project, both face-to-face in Brussels and virtual.
- Draft amendments to the proposed regulation.
- Coordinate meetings for the presentation of the amendments with Spanish MEPs in Brussels; officials from the Ministry of Agriculture, the Permanent Representation of Spain to the EU; and germplasm banks.
- Adaptation and launch of the joint campaign Lift our tene- dors!
- Management of alliances with different key actors in the state panorama, with special relevance to those built with the Seed Network "Resembrando e Intercam- bando".



PLATFORM FOR EXTENSIVE LIVESTOCK FARMING AND PASTORALISM

The Entretantos Foundation is the driving force and technical secretariat of the Plata- forma por la Ganadería Extensiva y el Pastoralismo, a flexible and trans- versal organisation that brings together livestock breeders' associations, environmental organisations, research groups and individuals, specialists and professionals.

united in defence of extensive livestock farming and the services it provides. contributes to society as a whole.

The Platform is an open and participatory organisation that brings together people and organisations from all over Spain interested in maintaining and promoting this activity, serving as a loudspeaker, showcase and support for the entire sector of grazing livestock, mountain livestock farming, pastoralism and transhumance in its different forms.

The Foundation also represents the Platform in various European and international forums, such as the FAO Pastoralist Knowledge Node or the International Year of Pastures and Shepherds. In addition, Entretantos also provides funds and organisational capacity for the celebration of Pastoralist Territories - the annual meeting that it organises together with the Platform and other collaborating entities -, the Platform's annual assembly, which in recent years has been held in a virtual format, and the holding of regular training webinars.

The Platform for Extensive Livestock Farming and Pastoralism is an initiative promoted by the Entretantos Foundation, supported this year by the 2030 Agenda call.

In addition to this contribution, the European projects in which Entretantos is a partner often support activities and collaborations with the Platform as a means of enhancing its activity and its capacity for communication and political influence. Overall, the Foundation invests around €30-35,000 each year to carry out this work.

This means that there is a person dedicated part-time to its dynamisation. In addition, other people linked to Entretantos work on the organisation and facilitation of the regular meetings, working groups and other activities, on the Platform's communication tasks, on the maintenance of its website and networks, and on the development of its website and networks.



The Platform's own webinars and participation in events, seminars and workshops where it is asked to represent the Platform and explain its work.

More information about the project at www.ganaderiaextensiva.org



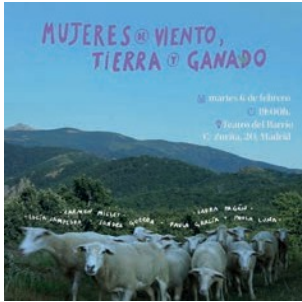
LIVESTOCK NETWORK



Many of us at Entretantos have been working in different lines and projects that support extensive livestock farming through processes of revitalisation of the rural environment, in which the absence of women shepherds and livestock farmers, who invisibly support and give life to a large part of this production system so closely linked to the life of many of our villages, was a constant feature.

At the Foundation we are convinced that progress cannot be made without facilitating and guaranteeing the full integration of women in a situation of equality. Women in rural areas suffer double invisibility if they are also livestock farmers and, in addition to the isolation that accompanies women dedicated to this enormously male-dominated productive sector, there is also the difficulty of being present in positions of responsibility and decision-making that directly affect them as women and as professionals, despite the fact that this system finds in women a fundamental pillar without which it would probably not exist.

This project is based on the promotion, creation and dynamisation of a network made up of almost 200 women from all over Spain, all of them livestock breeders and extensive livestock herders. Ganaderas en Red (GeR) unites the interests of all of them, promotes the relevant role of women in the rural environment, pursues empowerment and empowerment in access to decision-making spaces, the creation of non-mixed spaces for deliberation capable of generating their own discourses in a female key, with the vocation of influencing society and the public policies that affect them.



This extensive network constitutes a platform for self-help and self-training that works to identify problems and solutions common to almost all of them, while at the same time shaping an improvement in their profession, incorporating innovative elements both in the management of their farms and in the marketing of their products.

This network has a support team of three women, created by Entretantos, who accompany the process from the beginning and who energise and facilitate the life and projects of GER. In addition to contributing to the development of projects and initiatives that arise on a day-to-day basis, every year they organise a face-to-face meeting where all the women ranchers in the network meet to evaluate the year, hold the assembly and plan the priorities for the following year. The 2023 meeting was held in La Solana (Ciudad Real).



The projects that will become more relevant in 2023 and will continue throughout 2024 are the presentations of the book "Sabores y Raíces", the monthly edition of the GER podcast "Contando ovejas" and the GER documentary "Mujeres de viento, tierra y ganado", which will be screened throughout the country.

In turn, during 2023, a face-to-face meeting has been designed and organised for 2024 to bring together other networks of women producers from different primary sectors in addition to livestock farming, such as beekeeping, agriculture, fishing and shellfish farming, in order to exchange experiences on the functioning, achievements and barriers of each of these networks.

More information on the project can be found at www.ganaderasenred.org and on its social networks.





PROCESS OF DIFFERENTIATION OF EXTENSIVE LIVESTOCK PRODUCTS

Throughout the history of the Entretantos Foundation's work linked to extensive livestock farming, the need to differentiate the product from this type of production as a guarantee of sustainability, farm viability, rural development and the fight against depopulation, environmental conservation and the curbing of climate change has been highlighted on numerous occasions.

It is important to provide consumers with clear references as to which products respond to the keys and recommendations that we are transmitting to them through the media, social networks, etc. because there is a sector of the population that is increasingly interested in buying extensive livestock farming products, but does not know where to buy them or how to differentiate them.

For all these reasons, a working process has been set in motion, in collaboration with the Platform for Extensive Livestock Farming and Pastoralism, with the aim of collectively building a strategy that helps to pursue the goals of guaranteeing the viability of extensive livestock farming and providing consumers with accurate information that will help them to make their final consumption decisions. The process includes the design of a working model that will enable extensive livestock farming products to be given their own seal or label.

In 2021, work began on this project with an Advisory Group (comprising members of the Entretantos Foundation and the Platform for Extreme Livestock) and the Platform's Board of Directors, who now make up the project's Certifying Committee.

We have managed to formalise the documents necessary for this project to be viable: regulations for the use of the brand, membership form for the differentiating seal,



certification procedure, visual identity of the seal and the initiative's website has been launched.

Direct communication with the Ministry of Agriculture is currently ongoing through meetings and consultations, in order to ensure that the working documents are in line with the criteria set by the Ministry of Agriculture and that the mark can be processed.

In addition, and along the same lines, we have continued the 'It's not the same' campaign that we have been developing on social networks since 2018, with the aim of disseminating the ecosystem and socio-economic services that extensive livestock farming and pastoralism are providing to society, asking consumers and society to commit to the consumption of products from this key sector of activity for the rural environment, our ecosystems and landscapes.

The Map of Extensive Livestock Farms Certified by the PGEP has been promoted and is hosted on the web (elige.ganaderiaextensiva.org), in which, at the date of writing this report, 17 farms have been certified, with 19 waiting to be verified and certified by the process.

All this work was carried out in 2023 with funds from the Agenda 2030 call for proposals.



GRAZED NATURE



It is a project funded by the Fundación Biodiversidad and coordinated by the Global Nature Foundation, in which Fundación Entretantos participates as a partner. The project began in October 2022 and will run until September 2025, with an overall budget of €1,890,000, of which the Entretantos Foundation will execute €348,806.

The aim of Naturaleza Pastoreada is to promote pastoralism as a necessary economic activity in the current context of demographic challenge for the conservation of nature, economic recovery and the fight against climate change. It works in protected areas, i.e. land areas which, in recognition of their outstanding natural values, are specifically dedicated to nature conservation and therefore subject to a special legal regime for their protection. As a goal, Pastoral Nature aims to improve the conservation status of seven habitats and nine natural areas. In order to achieve this goal, we propose the formulation and implementation of support plans adapted to the reality of each territory, which allow the development of new holistic management capacities through participatory processes with local pastoralists.

Within the project, the participation of the Fundación Entretantos focuses on providing the process with tools for social participation, characterising the social and gender perception within the livestock sector of the various protected natural areas involved, supporting the establishment of alliances at national level for the differentiation, commercialisation and recognition of pastoralism in public policies, supporting the formulation and implementation of management plans and ensuring good dissemination of the materials generated in the project.

PASTORO FV

The Entretantos Foundation participates as a partner in the project "Decision support system and livestock management strategies for the conservation of biodiversity and the generation of ecosystem services in photovoltaic plants", PASTOREOFV, a project that includes environmental restoration actions, biodiversity improvement, governance improvement and measures and actions for adaptation to climate change.



The project develops a series of interventions in two photovoltaic plants with the aim of establishing good practices and measures that favour biodiversity both within and around these plants, through regenerative farm management models. At the same time, actions are being developed to develop proposals to improve information and governance capacity in the local populations and territories where these plants are installed. FENT's role in this project is to carry out the transfer to different sectors (rural, management, political...) of good practices and proposals for action detected during the development of the project. This project is led by CICYTEX, which also carries out the scientific and monitoring activities of the pilots. In 2023, the first steps have been taken to agree on the pilot actions and to develop the project schedule, which will last two years.

GRAZED TERRITORIES 6

The "Territorios Pastoreados" conferences are a national reference meeting related to the study, reflection and support for extensive livestock farming in Spain. These meetings bring together the vision of hundreds of people and organisations related to the extensive livestock farming sector in our country, serving as a meeting place for the primary sector, technical staff, the administration and leading research centres in the field. The previous 5 editions of this meeting have been held in Madrid, Plasencia (Extremadura), Zaragoza, Girona and Tudela (Navarra).

This sixth edition of Pastoralist Territories was held in Valencia from 27 to 30 September and focused on issues such as adaptation to climate change, the role of pastoralism in land management and conservation and the need to



The aim is to ensure that the products of extensive livestock farming are differentiated. In addition, some social challenges such as the incorporation of young people into the activity, the potential for generating employment or the possibilities of innovation and new technologies have also been addressed in a cross-cutting manner.

The meeting was organised by the Fundación Entretantos with the collaboration of the Fundación Global Nature, the Valencia City Council, Valencia Activa and the Plata-forma por la Ganadería Extensiva y el Pastoralismo.



GALLIEXTREM TASK FORCE



In November 2021-22 and for a period of four months, the Regional Operational Group GALLIEXTREM -Gallina Extremeña Azul- was set up with the aim of trying to create and consolidate a value chain capable of returning a breed in danger of extinction to the production system, promoting the introduction on the market of a new range of high quality, attractive, innovative and environmentally responsible products, as they come from an indigenous poultry breed.

In this phase, an innovation project was developed together with the Landscape, Ecology and Gender Association and the Extremadura company Innogestiona Ambiental, with the active participation of more than 16 partners from different sectors (agro-technological, associative, scientific, agro-ecological, productive, catering) who have contributed in a participatory manner to the development of this innovative project.

For its technical development, Fundación Entretantos has contracted the services of the Extremadura technology centre CICYTEX. The total amount of the subsidy received by the Junta de Extremadura was 6,255.00 euros.

In July 2023 (non-final) and December 2023 (final award) it has been

This innovation plan was approved with a grant of 211,097 euros for a duration of three years (until July 2025) and in which different technological, market, educational and communication actions will be implemented, which are coordinated by the Entretantos Foundation. The work of this grouping began at the end of this year, after the final awarding of the contract, and will have its first report in June 2024. The Entretantos Foundation has a subsidised budget of around 33,000 euros per year, which includes CICYTEX's sub-contracting expenses as a research entity.

Further information: www.gallinaazulextremadura.es



MEDIATION INITIATIVE FOR THE COEXISTENCE OF WOLVES AND EXTENSIVE LIVESTOCK FARMING - CAMPO GRANDE GROUP



In 2016, the Entretantos Foundation, in its task of proposing innovative ways of solving environmental conflicts based on the application of scientific knowledge and the exchange of knowledge and experiences between agents, launched a social mediation initiative on the conflict between the wolf and extensive livestock farming.

This was the birth of the Grupo Campo Grande [GCG], a driving group at national level in which the main agents active in the conflict participate (livestock farmers, environmental groups, scientists and universities, technicians...), and which culminated in 2019 with the Declaration of the Grupo Campo Grande, a document of agreements between sectors to tackle the conflict between the Iberian wolf and extensive livestock farming.

From this moment on, and after presenting this declaration in different sectoral and general forums, the GCG has been reconverted into the Observatorio Campo Grande (OCG), a space to observe and mediate in the wolf conflict in the different territories of the State, and to propose solutions and proposals through mediation.

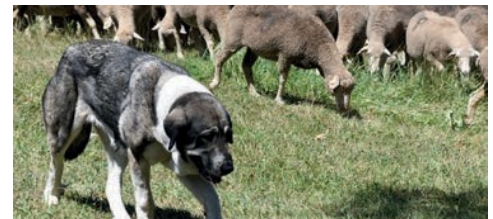
After a period of adaptation to virtual work during 2020, in 2021 the OCG challenged its activity by integrating new members and entities. This process culminated in the I III Conference on Social Participation and Dialogue for Coexistence between the Wolf and Extensive Livestock Farming held in November in Puebla de Sanabria, in which, in addition to involving the OCG in the territorial mediation process of Sanabria, it was agreed to integrate new members and sectors into the observatory. e

In this context, between 2021 and 2022 the mediation team of the foundation carried out a binding mediation process, commissioned by the government of La Rioja, which resulted in a document of agreements between all sectors (livestock, ecologists, rural representatives and the administration itself) on bases and criteria to be taken into account in the subsequent planning related to the coexistence between wolf and livestock. In 2022, the OCG held its II Conference on Social Participation and Dialogue for the Coexistence between the wolf and extensive livestock farming, in Valvanera (La Rioja).

The OCG has joined a European project network (ENCOSH Enhancing Coexistence through Sharing) and has attended international congresses on coexistence between wildlife and domestic animals. At present, the OCG can be considered one of the most innovative mediation experiences in Europe.

During the year 2023, this project continues to develop its activity as an observer of the conflict in the periodic meetings held throughout the year and, among other milestones, it has developed the III Conference on Social Participation and Dialogue for Coexistence between the Wolf and Extensive Livestock Farming, in Potes, Cantabria.

Complementary to the work carried out with the OCG, the foundation develops, together with the CENEAM, a specific training in mediation applied to the context of socio-environmental conflicts. This training began in 2020 and is given annually.



In addition, a multi-year agreement has been signed in 2023 with the Prince Albert II of Monaco Foundation (FPA2), in which Entretantos provides technical assistance to support the integration of the OCG in the development of a call for grants to promote innovative actions that contribute to the coexistence of wildlife and livestock farming.

More information about the project at www.grupocampogrande.org



LOCAL MEDIATION INITIATIVE ON THE COEXISTENCE OF THE WOLF AND EXTENSIVE LIVESTOCK FARMING IN SANABRIA

Around the wolf there is a conglomerate of conflicts with very different origins, actors and landscapes, a multidimensionality that fragments the conflict.

It is not just a single problem related to economics, communication, management or lack of understanding between stakeholders, but a very complex social, environmental and economic issue, with different visions, perceptions, certainties, discourses,... in which empathy, communication, respect and even generating adequate structures for action are key. Often, these components do not seek to resolve or de-escalate the conflict, but rather to generate opinion and antagonism, with no place available for negotiation or simply peaceful dialogue.

The presence of the Iberian wolf in the northwest of the province of Zamora has been perpetual and constant for centuries. In fact, there is no record of the disappearance of this species in the area. It is one of the reference territories for the wolf at Iberian and European Union level, with an apparently stable density (one of the most important in the Iberian Peninsula).

This project, directly linked to the work developed in the GCG/OCG, is based on a detailed analysis of the Declaration generated from this Group, in a collective way in the territory of Sanabria, with an approach that allows to evaluate the agreements reached, to study jointly and by consensus the suitability of the measures and to evaluate the development of some of them, always starting from the community reflection and with the clear objective of improving the coexistence of livestock farming with the Iberian wolf. Throughout 2024, the aim is to culminate this project by putting into practice some of the lines of action agreed upon in the Sanabria driving group.



GEOPARQUE OF THE LORAS



A geopark is a territory that presents a remarkable geological heritage and that carries out a sustainable rural development project, so it must have well-defined social, cultural and economic objectives. In 2017 the territory of Las Loras (North of Burgos and Palencia) was declared a UNESCO Geopark, although its collaboration with the Foundation has existed since 2015.

The process for the declaration of Geopark was slow and involved a lot of work to involve all sectors. A bottom-up process through the participation and involvement of its inhabitants and administrations.

In Las Loras Geopark we have several areas of work, with research being the basis of all of them. Scientific research to generate knowledge, coherent discourse and conservation and protection measures. There is also social research, through the spaces for dialogue and the processes of citizen participation that are generated and that promote the subsequent enhancement of the natural and cultural heritage, as well as its care and conservation.

Training, education, promotion, support for entrepreneurship, volunteer projects, sustainable tourism, work with the agricultural and livestock sector, collaboration with other territories and other Geoparks, etc. are some of the other lines of work being developed in Loras.

This can be grouped into three main blocks of objectives:

CONSERVATION OF NATURAL HERITAGE AND MORE SPECIFICALLY GEOLOGICAL HERITAGE

- ✓ To research, protect and disseminate the geological heritage of the Geopark by means of the enhancement of valuable landscape, natural, historical and cultural resources.
The cultural heritage of the natural region of Las Loras is based on a backbone, constituted by the geological points of interest, so abundant and characteristic of the territory.
- ✓ Promote the conservation of geological heritage, highlighting its importance in the valuation of the landscape as an element of its identity, as well as generating a strategy for the recovery and conservation of all local heritage resources.
- ✓ Interrelate the natural and cultural resources of the territory, all of which are abundant and closely related over time.

SCIENTIFIC DISSEMINATION

- ✓ Integrating the dissemination and knowledge of the sites of landscape interest of the area in a common framework through a common thread.
- ✓ Disseminate geological knowledge through the definition and provision of means and resources that develop their programmes through methodologies active.



- ✓ To enhance the value of those elements of the landscape that make up the natural areas identified.

SOCIO-ECONOMIC PROMOTION

- ✓ Coordinate investment in sustainable tourism development, creating a large-scale nature and cultural tourism product with a sustainable dimension.
The project has a regional, national and international scope; with an eco-tourism product profile, based on the unique geology of the territory, with strong attractions and a product strategy based on diversity, differentiation and innovation, both in the overall offer, as well as in each of the products that make up the project.
- ✓ Attract a significant number of new visitors and increase visitor time stay, offering an integrated package of activities, visits, tours and activities, as well as a
and tours of the municipalities concerned and their respective populations.
- ✓ Encourage a process of endogenous, integral and sustainable development for the territory and each of its municipalities, highlighting the heritage of the region.
as a natural resource.
- ✓ Encourage local participation in decision-making and the enhancement of their territory. Creation of sectoral working groups with a representative from each sector.
each of them in the Executive Committee that develops the Project.

The Geopark is financed through agreements with the Provincial Councils of Burgos and Palencia and through the agreement with the Entretantos Foundation. It also occasionally receives funds and subsidies from the Junta de Castilla y León, the Caja de Burgos Foundation, the Local Action Groups and other public or private entities, or through agreements established between the administrations and other entities to carry out actions in the Geopark (5.58%). In addition, there is voluntary work



The Geopark team members, as well as the members of the working groups, the scientific committee and the group of volunteers.

In 2023, the total amount of this funding for the Geopark was 176,326.81€ (VAT not included), of which 44,649.12€ was provided by the Fundación Entretantos through the call for subsidies for third sector entities and the A2030.

More information at www.geoparquelasloras.es and on the Geoparque social networks.



FORUM OF REFLECTION FOR THE INTEGRATED PREVENTION OF FOREST FIRES

The summer of 2022 marked a turning point in forest fire management in Spain. The change in the trend towards sixth-generation fires was evident at a national level, outside the extinguishing capacity of the specific devices and in which the fire-fighting operations had to focus great efforts on the evacuation of rural areas and the management of public emergencies.

This change of scenario is defined by variables that aggravate and complicate it, in some territories more than in others: the abandonment of the rural environment and of traditional uses of the forest, the increase in forest mass, climate change that aggravates drought and heat waves, insufficient (and sometimes non-existent) forest management, a neglected urban-forest interface and communication based on superficial analyses of the problem. Our territory also has an enormous diversity of problems, casuistry and scenarios related to the forest, the use of fire, land management and the occupation of the rural environment, which requires complex analyses of each particular situation.



This difficult context led Entretantos to promote a forum for reflection with a broad and diverse approach, which avoids simplifying the problem and welcomes the in-depth reflection of a wide range of agents. To this end, on 4 October 2022, it invited more than 50 organisations and individuals to the first meeting of what would become the Forum of Reflection for the Integral Prevention of Forest Fires. Among the dimensions and variables that we address are key issues such as the situation of the rural world and the primary sector in particular, adaptive forest management, the problems of the urban-forest interface, the role of public policies and the situation of fire-fighting operations.

Throughout 2023 and through a series of online meetings, we have worked with 29 experts in different fields, contributing our particular view from multiple territories and perspectives: public administration, extensive livestock farming, forest management and use, non-governmental organisations, universities and other research centres, private enterprise, the media, land management, the rural population...

The result of this process has been the elaboration of the document '**Preventing fires, a collective responsibility**', launched in July with a communicative campaign. The intention has been to bring these reflections and recommendations to decision-makers and to help the population and the media to know a little more about the situation and some possible solutions within our reach.



An essential part of this document focuses on the need to incorporate the participation of the population in territorial planning and management, to raise awareness and educate on both fire culture and the risk of forest fires and thus transform the social perception of the problem and the disinformation messages that are launched through the media.

In this first phase of activity, the Forum has had the collaboration of representatives from the Pau Costa Foundation, the Association of Shepherds for the Mediterranean Mountains, Feitoría Verde, the Alforja Foundation, Biela y Tierra, Greenpeace, the Entretantos Foundation, the Platform for Extensive Livestock Farming and Pastoralism and Ganaderas en Red, as well as a good number of individual experts.

The Entretantos Foundation, from this forum for reflection, also participates in the drafting of the "Declaration on the Management of Large Forest Fires in Spain", the result of a debate seminar with more than 50 experts, held in Madrid on 29 and 30 March and organised by the Pau Costa Foundation (FPC). In this way, the document drafted by the Forum for Reflection complements the FPC's Declaration fundamentally in the issues most closely linked to the socio-economic basis of the territory, from the involvement of the rural population and the primary sector in the prevention and extinction of fire, to addressing the general population's vision of risk and coexistence with fire.

From September 2023, the Forum has decided to dedicate its efforts to producing a Guide on integrated forest fire prevention actions for local councils and the general public, based on the experiences and successful projects already implemented in Spain. To this end, the forum meets monthly online.

The funding for this project in 2023 amounts to €5,731.49 from the subvention of the Ministry of Ecological Transition.



LABORATORY SCHOOL 2023



The Escuelaboratorio is an initiative of the Fundación Entretantos, which celebrated its 10th anniversary in 2023. It is part of the Permanent Seminars programme of **CENEAM** (Ministry for Ecological Transition and the Demographic Challenge) and is conceived as an opportunity to reflect in groups, think and debate collectively on key issues and shared concerns around a monographic theme that varies from year to year, but always maintaining a critical and constructive approach based on participation.

It has an open and flexible seminar format that alternates between the presentation of reflections, debates and exchange of opinions, knowledge and testing of participation techniques, sharing of experiences and case studies as a resource, stimulus and driving force for the construction of common learning. Thus, there are open spaces for debate throughout the meeting, some inspiring experiences are presented by their protagonists and a space is reserved for knowledge of useful tools for participation and the construction of shared knowledge.

The Escuelaboratorio has a vocation to travel around Spain and, at the same time as it moves around different themes, each edition approaches a different locality, thus facilitating the integration of people, movements and experiences from different areas. In addition, each year different people and organisations join the team that defines the theme and designs the seminar, depending on the starting theme and the territory in which it is held.

In 2023, the Fundación Entretantos team integrated Adrián Gallero (Agrocuir), Edurne Caballero (Biela y Tierra) and Patricia Sanchón (Pueblos Vivos) into the design, in addition to Javier Martínez and Maica Palomares, who channelled and nurtured the theatre-forum that was created during the meeting.



The framework for reflection in 2023 focuses on the difficulty of working with people, of trying to create and consolidate communities and networks of people working towards a common goal, in the current context where attacks, confrontations or conflicts, even rejection, are constantly surfacing, especially towards people in more minority or less normative situations, within the wide range of ideological, political, cultural, class, gender, race, origin, religious, ability, sexual orientation... diversities in this society.

How to generate processes that lead to more inclusive communities, based on dialogue, respect and empathy? How to manage the confrontations and polarisations that run through any attempt at collective construction of proposals?

The event took place between 2 and 4 June in Leciñena (Zaragoza), a weekend of re-reflexion, exchange and research under the title "Eating garlic. Expanding the frameworks. Moving the boundaries. Getting into aubergines". A summary of the results of this meeting is available on [video](#) and also in this [publication](#).

In 2023 it has been supported by the Ministry of Social Affairs and Agenda 2030 and the Ministry for Ecological Transition and the Demographic Challenge through the CENEAM and the call for grants for third sector entities.



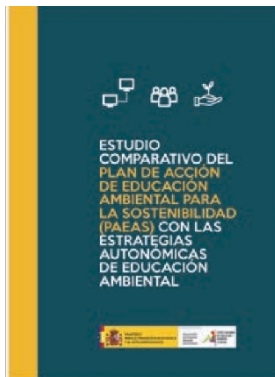
EAS COURSES AT CENEAM

In the framework of the implementation of the Environmental Education Action Plan for Sustainability (PAEAS) approved in 2021, the CENEAM is launching one of the most requested actions during the process of elaboration of the Plan: to update and reinforce the education and training of people related to the planning and development of environmental education programmes.

To give shape to this action, CENEAM commissioned the three organisations that had been working on the final draft of the plan (Entretantos, Feitoría Verde and Altekio) to design and coordinate two courses: 'Keys to transformative environmental education in the era of ecological transition', aimed at environmental education professionals, and 'Environmental education at the heart of public policies. Tools and experiences for the ecological transition', aimed at people from public administrations. Both have a mixed format, with a virtual part and a face-to-face part. The first two editions have already been developed - in 2022 and 2023 - and the coordination and dissemination of the new edition for 2024 has been launched.



REPORT ON MAINSTREAMING EAS IN PUBLIC POLICIES



The Environmental Education Action Plan for Sustainability 2021-2025 (PAEAS) is the second state-level document, twenty years after the White Paper, which offers a framework and roadmap for the development of environmental education. The PAEAS was drafted in a context of climate and environmental emergency, the need for an urgent transition towards more sustainable models and a profound cultural change.

The Plan is structured around 6 axes, the first of which focuses on the mainstreaming of environmental education in public policies. One of the objectives of this axis is the integration of EAS in public policies and administrative structures. In order to contribute to this joint work between education and management, we have prepared a study - in collaboration with Altekio and Feitoría Verde - which analyses the different spaces, areas and tools to carry out this integration of EAS in different public policies.

The study will be published in March 2024 and aims to improve the understanding of the concept of mainstreaming of Environmental Education for Sustainability and to enhance the good implementation of projects, initiatives, structures and legislative proposals. It will be a reference material for the staff of different public administrations who want to improve the mainstreaming component of Environmental Education initiatives. To this end, the main objectives are:

To know the vision on mainstreaming of the professionals in the field.

- Generate a conceptual framework to help understand the complexity of mainstreaming and systematise the experiences we have identified.
- Collect experiences and good practices in the promotion of the EAS in various public administrations, taking into account territorial, scale and thematic diversity.
- Analyse obstacles to the implementation of such initiatives.
- Generate recommendations and proposals that help to improve and promote the mainstreaming of the EAS in public administrations.



COMPARATIVE REPORT ON THE PAEAS AND REGIONAL ENVIRONMENTAL EDUCATION STRATEGIES

In the framework of the SEAP, and also in collaboration with Feitoría Verde and Atekio, we have prepared a second status report on the strategic and planning documents on EAS prepared by the Autonomous Communities and their comparative analysis with the SEAP, which will be published in March 2024, and has focused on the review and comparative analysis of the documents approved in the last decade.

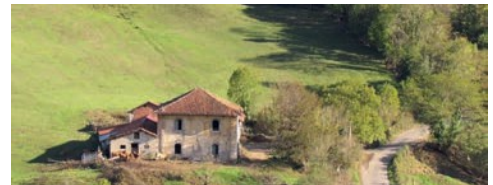
The objectives are as follows:



- Improve knowledge on the state of the art of EAS strategic documents in Spain.
- Facilitating the development of EAS planning instruments in the field aligned with the ESAP.
- Identify gaps in the ESAP 2021-2025 in view of a potential implementation phase of the ESAP beyond 2025.

The report includes:

- A brief introductory section with the context, the objectives of this report, its necessity and appropriateness.
- A list of the autonomous documents analysed and an explanation of the main characteristics of each of them.
- A pairwise comparative analysis of each regional document with the ESAP.
- An overall comparative analysis of all the regional documents and the PAEAS, which can be delivered in tabular format.
- A concluding section that includes the proposals of the PAEAS that are not covered by the regional documents and the shortcomings of the PAEAS with respect to objectives and lines of work that the Autonomous Communities do include in their strategies and plans.



GRUPO DE ESTUDOS TRANSITION ECOSOCIAL E DESEXO

In 2023 we have launched, together with the Luis Seoane Foundation, a Study Group focused on unravelling those desires that activate as levers what allows us to move towards more habitable worlds.

It seeks to answer questions such as: What eco-social experiences are relevant and can be replicated? What other modes of political subjectivation are being created?



What can be the levers to leap from individual desire to collective mobilisation, or whether collective desires generate citizen agency? Ultimately, the aim is to "collectively generate new stories that go beyond disaster".

The Study Group meets once a month, combining lectures, performances or conversations, based on a reflective effort. In addition to the public sessions, there is a collective performance designed by the participants themselves. It is directed by the researcher and curator Fran Quiroga, as well as by Nuria Alonso, from the Fundation Entretantos.

The calendar, which runs until June 2024, has had two 2023 sessions of 2023. The 'Sovereign Meals' and 'Contar a terra'.

Further information: <https://transicioneosocial.tumblr.com>



6 | PUBLICATIONS

In this section, some of the publications produced and edited by the Entretantos Foundation and a selection of research and/or dissemination articles written by members of the team are reviewed.

TECHNICAL REPORTS AND DOCUMENTS



Conflict in the governance of rural territories. A global framework from mediation and social participation.

https://www.entretantos.org/wp-content/uploads/2021/02/CuadernoEntretantos7_Conflicts_v7.pdf

How do we feed ourselves in La Vera?

https://www.entretantos.org/wp-content/uploads/2023/03/LVNA_Diagnostico_pag.pdf

A first look at sustainable food in Ferrolterra, Eume and Ortegal. Documento de Trabajo.

https://www.entretantos.org/wp-content/uploads/2024/02/Mapeo_Seitura22.pdf



Local food systems facing global risks: from climate crisis to COVID-19

https://www.ciudadesagroecologicas.eu/wp-content/uploads/2020/10/Report_AlimentacionRiesgosGlobales_def6.pdf





Health and the right to food. Well-being, equity and sustainability through local food policies.

https://www.ciudadesagroecologicas.eu/wp-content/uploads/2018/12/Final_Health_Report_Web.pdf

Urban food policies for sustainability. Analysis of experiences in Spain, in an international context.

https://www.ciudadesagroecologicas.eu/wp-content/uploads/2018/04/UrbanFoodPoliciesForSustainability_Report_v4.pdf

Communication strategies to facilitate leaps of scale in agroecology

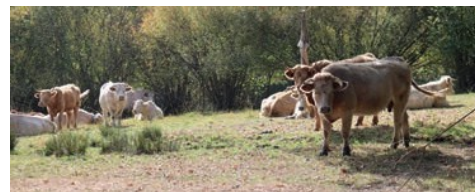
http://www.entretantos.org/wp-content/uploads/2019/10/Estrategias-ComunicacionAgroecologia_r.pdf

Communication strategies to facilitate leaps of scale in agroecology. Synthesis document

http://www.entretantos.org/wp-content/uploads/2019/10/DocDivulgativo_EstrategiasComunicacionAgroecologia_fr.pdf

Report on the eligibility of Spanish woody grasslands for CAP direct payments

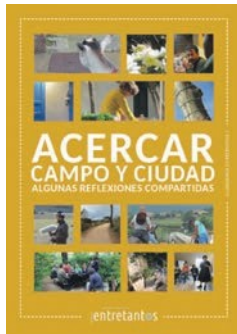
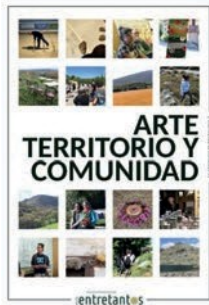
<http://www.ganaderiaextensiva.org/InformeElegibilidadPastos.pdf>



INFORMATIVE BOOKLETS

[1] Extensive and transhumant livestock farming

http://www.ganaderiaextensiva.org/wp-content/uploads/2014/10/CuadernosEntretantos1_Ganader%C3%ADaExtensiva.pdf



[2] Participation, governance and public policy

📄 http://www.entretantos.org/wp-content/uploads/2015/06/ParticipacionGovernanzayPolíticasPublicas_JavierAsin_.pdf

[3] Governance and participation in the commons

📄 http://www.entretantos.org/wp-content/uploads/2018/02/CuadernoEntretantos3_ComunesGovernance.pdf

[4] Extensive livestock farming, an essential activity for our food supply

📄 http://www.entretantos.org/wp-content/uploads/2019/11/CuadernoEntretantos_Ganaderia_web.pdf

[5] Art, territory and community

📄 http://www.entretantos.org/wp-content/uploads/2020/01/CuadernoEntretantos_ArteTerritorio_def.pdf

[6] Extensive livestock farming and climate change, an in-depth approach (also available in English)

📄 http://www.ganaderiaextensiva.org/wp-content/uploads/2020/03/CuadernoEntretantos6_GanaderiaCC.pdf

http://www.ganaderiaextensiva.org/wp-content/uploads/2020/04/Eng_CuadernoEntretantos6_GanaderiaCC.pdf

[7] Bringing town and country closer together. Some shared reflections

📄 http://www.entretantos.org/wp-content/uploads/2020/04/CuadernoEntretantos_AclocamientoCampoCiudad.pdf





[8] Rethinking together what we do

https://www.entretantos.org/wp-content/uploads/2021/01/CuadernoEntretantos8_RepensarLoQueHacemos_web.pdf

[9] Gender, governance and communities as seen through women's eyes

https://www.entretantos.org/wp-content/uploads/2021/01/CuadernoEntretantos9_Comuneras_web.pdf

[10] Mediation in socio-environmental conflicts

https://www.entretantos.org/wp-content/uploads/2021/11/CuadernoEntretantos10_Conflicts-1-1.pdf



RAPPORTEURSHIPS ESCUELABORATORIO 2022 AND 2023

Transitioning from dystopias to utopias

https://www.entretantos.org/wp-content/uploads/2023/04/Relato-Escuelaboratorio_2022_r.pdf

Enlarging the frameworks, moving the boundaries, getting into trouble

https://www.entretantos.org/wp-content/uploads/2024/01/Relato-Escuelaboratorio_2023_red.pdf



RESEARCH ARTICLES AND OTHER PUBLICATIONS ON AGROECOLOGY, EXTENSIVE LIVESTOCK FARMING AND FOOD POLICIES

A selection of research articles and publications are listed below.
written by members of the team:

- ✓ López-García, D., & Carrascosa-García, M. (2024). Sustainable food policies without sustainable farming? Challenges for agroecology-oriented farmers in relation to urban (sustainable) food policies. *Journal of Rural Studies*, 105, 103160. <https://doi.org/10.1016/j.jrurstud.2023.103160>
- ✓ López-García, D. & M. Carrascosa-García (2023). Agroecology-oriented farmers' groups. A missing level in the construction of Agroecology-based Local Agri-food Systems? *Agroecology and Sustainable Food Systems*, 47:7, 996-1022, DOI: [10.1080/21683565.2023.2217095](https://doi.org/10.1080/21683565.2023.2217095)
- ✓ López-García, D., G. Vázquez-Macías, J. García-Fernández, M. Schmitt, P. Ortega-Faura, and J. Espluga-Trenc (2023). Towards a Politics of Recognition: Exploring the Symbolic Contexts of Material Agroecological Transitions. *Sustainability* 15, 13: 10091. <https://doi.org/10.3390/su151310091>
- ✓ Haddad, F.F.; Herrera, P.M.; Besbes, B. (2022) Grazing with trees. A silvopastoral approach to managing and restoring drylands. *FAO Forestry Paper*, 187. FAO Rome. <https://www.fao.org/documents/card/en/c/cc2280en/>
- ✓ López-García, D., (2022) Book review: González de Molina, M., Paulo Petersen, Francisco Garrido Peña and Francisco Roberto Caporal, 2021. *Introducción a la agroecología política*. Buenos Aires: CLACSO. Estudios Geográficos 292
- ✓ Di Masso M, López-García D, Clemente-Longas J & García-García V, 2022. Taking food out of the private sphere. Addressing gender relations in urban food policy. *Agroecology and Sustainable Food Systems*. <https://doi.org/10.1080/21683565.2021.1936742>



- ✓ López-García, D. & M. González de Molina, 2021. An operational approach to Agro-ecology-Based Local Agri-Food Systems. *Sustainability*, 13(15), 8443; <https://doi.org/10.3390/su13158443>
- ✓ Espluga-Trenc, Josep, L. Calvet-Mir, D. López-García, M. Di Masso, A. Pomar & G. Tendero, (2021) Local Agri-Food Systems as a Cultural Heritage Strategy to Recover the Sustainability of Local Communities. Insights from the Spanish Case. *Sustainability* 13(11), 6068. <https://doi.org/10.3390/su13116068>
- ✓ Gonzalez de Molina, M. & D. Lopez-Garcia (2021) Principles for designing Agroecology-based Local (territorial) Agri-food Systems: a critical revision, *Agroecology and Sustainable Food Systems*, 45(7):1050-1082, [DOI: 10.1080/21683565.2021.1913690](https://doi.org/10.1080/21683565.2021.1913690)
- ✓ López-García D. et al (2021) Building agroecology with people. Challenges of participatory methods to deepen on the agroecological transition in different contexts. *Journal of Rural Studies* 83:257-267. <https://doi.org/10.1016/j.jrurstud.2021.02.003>
- ✓ López-García, D. et al. (2021) Transitions to sustainability as open-ended processes. Local Agroecological Dynamisation with conventional horticulturists. periurban areas. *Boletín de la Asociación de Geógrafos Españoles* 88. <https://doi.org/10.21138/bage.2968>
- ✓ López-García, D. N. Alonso-Leal, V. García-García, J. Molero-Cortés, J. García-Fernández, L. Arroyo-Escudero and P.M. Herrera (2020) 6 Governance domains in the Ali-Urban Monuments: An Operational View. *Estudios Geográficos* 81(289), e051. <https://doi.org/10.3989/estgeogr.202065.065>
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- ✓ López-García, D., V. García-García, Y. Sampedro-Ortega, A. Pomar-León, G. Tendero-Acín and A. Sastre-Morató (2019) Exploring the Contradictions of Scaling: Action Plans for Agro-Ecological Transition in Metropolitan Environments. *Agroecology and Sustainable Food Systems*. [DOI: 10.1080/21683565.2019.1649783](https://doi.org/10.1080/21683565.2019.1649783)
- ✓ Espluga Trenc, J., D. López-García, L. Calvet-Mir, M. Di Masso, A. Pomar-León, G. Tendero-Acín (2019) Agroecología y dinamización de la cultura local. In order to confront the dis-population and promote sustainable rural development. *PH Journal*, 98: 108-130. [DOI: 10.33349/2019.98.4468](https://doi.org/10.33349/2019.98.4468)
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- ✓ López García, D., L. Calvet-Mir, M. Di Masso, J. Espluga, G. Tendero-Acin and A. Pomar-León (2018) Multiactor networks and innovation niches. University training for the local agro-ecological dynamization. *Agriculture and Human Values*. <https://doi.org/10.1007/s10460-018-9863-7>
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- ✓ López García, D. (2018) SPAIN - The Spanish Network of "Ciudades por la Agroecología". In Magarini, C. (Ed.): *Food & Cities. The role of cities for achieving the Sustainable Development Goals*. Milan: Barilla Center for Food and Nutrition.
- ✓ Álvarez Vispo, I., A. Calle Collado, D. Gallar and D. López García (2018) Soberanía Alimentaria, municipalismo y redes producción-consumo: Las luchas por el derecho a la alimentación. In S. Martí i Puig, R. González, R. Gomá and P. Ibarra (eds.): *Movimientos sociales y derecho a la ciudad. Creators of radical democracy*. Barcelona: Icaria. pp. 201-226.
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- ✓ López García, D., N. Alonso, P.M. Herrera, J. Mérida and J.M. Pérez (2017) 'Cities for Agroecology' Networks in Europe and Spain. Urban Agriculture Magazine, 33.
- ✓ Jabier Ruiz Mirazo, Pedro M. Herrera, et al. (2017) Definition and characterisation of extensive livestock farming in Spain. Ministry of Agriculture and Fisheries, Food and Environment. Madrid 2017. NIPO: : 013-17-199-2
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- ✓ G.I. Guzmán Casado, D. López García, L. Román Bermejo and A.M. Alonso Mielgo (2016) "Participatory Action Research for an Agroecological Transition in Spain. Building Local Organic Food Networks", In Méndez et al.: Agroecology: a transdisciplinary, participatory and action-oriented approach. Boca Raton: CRC Press.
- ✓ Herrera, P.M., (2016) Pastoral use as a management alternative for habitats linked to Iberian Pyrenean oak groves. Revista Pastos. N° 46(2): 6-23. December 2016
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- ✓ Manual "Integration of land stewardship in the planning and management of nature conservation policies" (2015) published by Fundación Biodiversidad.
- ✓ Herrera P.M., Davies J.M. and Manzano P. (2014), "The Governance of Rangelands: Collective action for sustainable pastoralism", Esarthscan-Routledge, 2014, under the direction of IUCN & WISP.



7 | AGREEMENTS, COLLABORATION AGREEMENTS AND PARTICIPATION IN NETWORKS

The Entretantos Foundation has signed collaboration agreements and agreements with a large number of entities. It also participates in a series of associations, platforms and collectives with whom we share objectives and ways of working.

AGREEMENTS AND COOPERATION AGREEMENTS

- ✓ Argeol _ Las Loras Geopark
- ✓ University of Valladolid
- ✓ National University of Distance Education
- ✓ International University of Andalusia
- ✓ University of Extremadura
- ✓ Pau Costa Foundation
- ✓ Slow Food Extremadura
- ✓ Polytechnic Institute of Viana do Castelo
- ✓ Platform for Extensive Livestock Farming and Pastoralism
- ✓ Network of Municipalities for Agroecology

ALLIANCES AND NETWORKS

- ✓ International Year of Grasslands and Pastoralists Regional IYRP Support Group for Europe (RISG -RISG- for Europe)
- ✓ YPP International Support Group (ISG)



- ✓ FAO Pastoral Knowledge Centre (PKH)
- ✓ Global Agenda for Sustainable Livestock (GASL)
- ✓ Valladolid Alliance for Food Sovereignty
- ✓ Sustainable and Social Healthy Food Alliance for Burgos
- ✓ IUCN and IUCN Spanish Committee
- ✓ ByOtraPAC
- ✓ Council of Social Organisations of the Network of Municipalities for Agro-ecology
- ✓ Community Initiative
- ✓ Spanish Association of Foundations
- ✓ Coop57
- ✓ Ecofundaciones



CONSORTIA AND AGREEMENTS FOR THE DESIGN AND IMPLEMENTATION OF PROJECTS

- ✓ HNV-Vision
- ✓ Euromontana and Rete Apia: European Policies in Support of Pastoralism
- ✓ GIASAT _ Integrated Agro-ecological Management of Food Systems Territorialised
- ✓ ALISOS _ Sustainable Food Networks as Value Chains for Food Transition
- ✓ Grazed Nature
- ✓ EU4Advice

8 | MORE INFORMATION AT

www.entretantos.org

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www.ganaderasenred.org

www.ganaderasenred.org

www.municipiosagroeco.red

www.municipiosagroeco.red

www.thebcnchallenge.org

www.alimentavalladolid.info

www.grupocampogrande.org

www.grupocampogrande.org

www.pildoraverde.org

www.pildoraverde.org

www.liveadapt.eu

www.gallinaazulextremadura.es

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